

Initiator Entity	Receiver Entity	TRANSPORTATION Activity
ESF#1-Transportation	Federal agencies	Assist Federal agencies requiring transportation for actual or potential Incident of National Significance
ESF#1-Transportation	State, Local, Tribal Entities	Assist State/Local/Tribal entities requiring transportation for actual or potential Incident of National Significance
ESF#1-Transportation	Voluntary Organizations	Assist Voluntary Organizations requiring transportation for actual or potential Incident of National Significance
DOT	ESF#1	ESF#1 Coordination
DOT		Emergency Management of the Transportation System
DOT		Prevention/mitigation of the Nation and its transportation system
DOT		Preparedness of the Nation and its transportation system
DOT		Recovery of the Nation and its transportation system
DOT		Infrastructure restoration of the Nation and its transportation system
DOT		Safety & Security of the Nation and its transportation system
ESF#1-Transportation	Federal Agencies	Transportation support to assist in domestic incident management
Federal Agencies, State, Local Government	ESF#1-Transportation	Process requests for Federal & Civil transport support
ESF#1-Transportation		Coordinate requests for Federal & Civil transport support
ESF#1-Transportation		Report damage to the transportation infrastructure
ESF#1-Transportation		Coordinate alternate transportation services
ESF#1-Transportation		Coordinate restoration & recovery of the transportation infrastructure
ESF#1-Transportation		Perform activities under direct authority of DOT elements - air
ESF#1-Transportation		Perform activities under direct authority of DOT elements - maritime
ESF#1-Transportation		Perform activities under direct authority of DOT elements - surface
ESF#1-Transportation		Perform activities under direct authority of DOT elements - rail
ESF#1-Transportation		Perform activities under direct authority of DOT elements - pipeline
ESF#1-Transportation		Coordinate & support prevention/preparedness/mitigation among transportation infrastructure stakeholders at State & Local levels
		Most effective means of Transporting resources: commercial or federally owned resources
State		Movement of relief personnel, equipment, supplies
ESF#1-Transportation		Prioritize shipments
DOT-HQ		Coordinate between DOT Regions
ESF#1-Transportation		Obtain information on non-ESF#1 transport activity
		Deploy resources into and out of the incident area
		Coordinate transportation recovery, restoration, safety & security
		Restrict movement of personnel & goods as necessary
ESF#1-Transportation		Establish communications with ESF#5-Emergency Management
ESF#1-Transportation		Establish communications with ESF#7-Resource Support
ESF#1-Transportation		Establish communications with NRCC
RETCO		Establish communications with RRCC
RETCO		Establish communications with JFO
RETCO		Establish communications with FCO
RETCO		Establish communications with PFO
RETCO		Establish communications with ESF#1 Support Agencies
ESF#1-Transportation		Receive approved requests for Federal assistance and mission assignments from FCO
		Act on approved requests for assistance and mission assignments
DOT Response Team		Work with State counterparts regarding priority reconstruction needs
DOT Response Team		Work with State counterparts regarding restoration of critical and strategically important transportation facilities and choke points
ESF#1-Transportation		Coordinate acquisition of transportation services to fulfill mission assignments
RETCO		Coordinate with State, Local, tribal entities to facilitate movement of people & goods to and from and within the incident area
RETCO		Participate in decisions regarding movement restrictions
RETCO		Participate in decisions regarding critical facilities closures
RETCO		Participate in decisions regarding evacuations
RETCO		Administrative support of individuals in regional emergency transportation operations
RETCO		Coordinate with DOT regional operating administrations on implementation of DOT statutory authorities providing immediate assistance-air traffic control
RETCO		Coordinate with DOT regional operating administrations on implementation of DOT statutory authorities providing immediate assistance-long term recovery of the transportation infrastructure
RETCO		Coordinate with DOT regional operating administrations on implementation of DOT statutory authorities providing immediate assistance-mitigation efforts to lessen effects of future incidents
DOT		Coordinate provision of Federal and civil transportation services
DOT		Manage Emergency Transportation Center
DOT		Work with State and Local transportation departments to assess damage to transportation infrastructure
DOT		Work with Federal, State, Local industry partners to assess damage to transportation infrastructure
DOT		Analyze impact of incident on transportation operations - nationally
DOT		Analyze impact of incident on transportation operations - Regionally
DOT		Technical assistance to Federal, State, Local, Tribal in evacuation movement restriction planning
DOT		Technical assistance to Federal, State, Local, Tribal to determine most viable transportation network (for evacuation)
DOT		Identify resource requirements for transportation
DOT		Coordinates allocation of transportation resources to requirements

Initiator Entity	Receiver Entity	COMMUNICATIONS Activity
DHS	DHS/NCS	Activate ESF #2

DHS/FEMA	DHS Components, FECC	Coordinates DHS requests for communication service and connectivity
DHS/FEMA	DHS Components, FECC	Coordinates DHS resources and TSP requests with the FECC
DHS/FEMA	ESF#2	Provides video teleconference support to the ECS
DHS/FEMA	FECC, DHS Components	Coordinate the deployment of DHS telecommunications assets, including MATTS/MERS, to the incident area
DHS/FEMA	FECC, MATTS, MERS	Coordinates use of FEMA comm assets, MERS, MATTS with the FECC
DHS/FEMA	Federal Agencies	On-Scene Frequency Manager
DHS/FEMA	JFO	Provide communications support at the Joint Field Office
DHS/FEMA	JFO, FECC	Coordinates the establishment of telecommunications support in the JFO with the FECC
DHS/FEMA	MATTS, MERS	Controls Mobile Air Transportable Telecommunications System (MATTS)/Mobile Emergency Response Support (MERS) in the incident area
DHS/FEMA	State & Local Officials	Provides communications support to State and local officials to assist in disseminating warnings to the populace concerning risks and hazards
DHS/FEMA		Provides expertise on MATTS/MERS and DHS networks
DHS/FEMA Comm Staff	FECC, DHS/FEMA	Make initial estimates of the level of Federal telecommunications support that may be required
DHS/FEMA Comm Staff	FECC, DHS/FEMA Comm Staff	Accumulates damage information
DHS/FEMA Rep	FECC	Assist in coordinating telecommunications support in the setup of the JFO
DHS/FEMA, EAS	Public	Distributing Presidential broadcasts and messages
DHS/FEMA, EAS	Public	Distribution of National Emergency Information Programming
DHS/NCS	DHS/FEMA, GSA, JTRB Members	Coordinates response activities
DHS/NCS	DHS/NCS	Manages and directs communication response and recovery efforts
DHS/NCS	Dir OMB	Assist Director of the Office of Management and Budget in the exercise of the telecommunications functions and responsibilities set forth in Section 2 of Executive Order 12472
DHS/NCS	Dir OSTP	Assist Director, OSTP in the exercise of the telecommunications functions and responsibilities set forth in Section 2 of Executive Order 12472
DHS/NCS	ESF#12, Telco Industry	Coordinates with ESF #12 – Energy, regarding communications industry requests for emergency fuel resupply
DHS/NCS	ESF#12, Telco Industry	Coordinates with ESF #12 – Energy, regarding communications industry requests for safe access for telecommunications work crews into incident areas
DHS/NCS	Federal Agencies	Coordination of the planning for national security and emergency preparedness communications for the Federal Government
DHS/NCS	Federal Agencies	Coordination of the provision of national security and emergency preparedness communications for the Federal Government
DHS/NCS	Federal Agencies	Coordinates with DHS/IAIP/NCS member organizations to obtain telecommunications specialists to augment the ECS
DHS/NCS	Federal Agencies, ESF#12, Telco Industry	Coordinates industry requests for assistance restoration of commercial power
DHS/NCS	Federal Agencies, ESF#12, Telco Industry	Coordinates industry requests for emergency fuel supply
DHS/NCS	NSC	Assist National Security Council in the exercise of the telecommunications functions and responsibilities set forth in Section 2 of Executive Order 12472
DHS/NCS	President	Assist President in the exercise of the telecommunications functions and responsibilities set forth in Section 2 of Executive Order 12472
DHS/NCS	Telco Industry	Coordinates with telecommunications service providers to facilitate the prioritizing of requirements as necessary when providers are unable to satisfy all telecommunications services requirements, when there are conflicts between multiple FECCs, or when the allocation of available resources cannot be fully accomplished at the field level
DHS/NCS Staff	DHS/NCS Staff	Assesses anticipated/actual damage
DHS/NCS Staff	DHS/NCS Staff	Identifies NS/EP service requirements
DHS/NCS Staff	DHS/NCS Staff	Prioritizes requirements
DHS/NCS Staff	DHS/NCS Staff	Monitors the developing situation/response
DHS/NCS Staff	ESF#2	Status reports
DHS/NCS Staff	Telco Industry	Coordinates service provisioning
DHS/NCS Staff	Telco Industry	Coordinates restoration
DHS/NCS Staff	Telco Industry	Receives information from NCC industry Representatives
DHS/NCSD, HSOC	Telco Industry	Disseminates cyber threat warning information in conjunction with the HSOC
DOC/NOAA	DHS/FEMA, State, Public	Supports the Emergency Alert System (EAS) and provides, in coordination with DHS/EPR/FEMA, public dissemination of critical prevent and post-event information over the all-hazards NOAA Weather Radio system, the NOAA Weather Wire Service, and the Emergency Managers' Weather Information Network
DOC/NTIA	FECC	Resolve Government frequency interference problems and frequency assignment requests
ESF#2	DHS/NCS	Work closely with the DHS/IAIP/NCS to ensure the latest technology is available to all Federal Agencies participating in the response effort
ESF#2	ESF#2	Develop information collection guidelines and procedures to enhance assessment, allocation, and coordination of government and industry telecommunications assets in the event of a domestic incident
ESF#2	ESF#2	Develops, coordinates, and executes service and site restoration plans
ESF#2	ESF#2	Conducts measurements necessary to identify damaged critical infrastructure assets
ESF#2	ESF#2	Repair, reconstitute, and secure communications
ESF#2	ESF#2	Coordinate actions to protect these assets from further damage
ESF#2	ESF#2	Post-incident reporting
ESF#2	Federal Agencies	Coordinate Federal actions to provide temporary NS/EP telecommunications
ESF#2	Federal Agencies	Supports Federal departments & Agencies in procurement of NS/EP telecommunications services from the telecommunications and IT industry
ESF#2	Federal Agencies	Supports Federal departments & Agencies in coordination of NS/EP telecommunications services from the telecommunications and IT industry
ESF#2	Federal Agencies	Coordinates and supports NS/EP telecommunications requirements

ESF#2	Federal Agencies	Coordinate intergovernmental preparedness efforts as they pertain to critical infrastructures supporting NS/EP telecommunications
ESF#2	Federal Agencies, Industry	Issue information collection guidelines and procedures to enhance assessment, allocation, and coordination of government and industry telecommunications assets in the event of a domestic incident
ESF#2	Federal, State, Local Entities	Provision of Federal communications support
ESF#2	Industry	Work closely with industry to ensure the latest technology is available to all Federal Agencies participating in the response effort
ESF#2	Industry, Federal Response Agencies	Coordinate restoration of the telecommunications infrastructure
ESF#2	NGOs	Coordinate non-governmental organization preparedness efforts as they pertain to critical infrastructures supporting NS/EP telecommunications
ESF#2	Private Sector	Work closely with private-sector coordinators to ensure the latest technology is available to all Federal Agencies participating in the response effort
ESF#2	Private Sector	Coordinate private-sector preparedness efforts as they pertain to critical infrastructures supporting NS/EP telecommunications
ESF#2	State, Local, Tribal Emergency Managers	Work closely with State, local, and tribal emergency managers to ensure the latest technology is available to all Federal Agencies participating in the response effort
FECC	DHS/FEMA, ESF#7	Determines from DHS/EPR/FEMA and/or ESF#7 – Resource Support the location of possible sources of secondary response facilities in the incident area (e.g., staging areas or satellite JFOs)
FECC	DOD	Coordinates with the Department of Defense on the use of military telecommunications assets in support of an Incident of National Significance
FECC	DOD	Coordinates with the Department of Defense on the use of deployed National Guard organizational telecommunications assets in support of an Incident of National Significance
FECC	ERT-A, SEOC	Deploys to the affected State EOC as part of the Advance Element of the Emergency Response Team (ERT-A)
FECC	ESF#2, DHS IL JFO	Coordinates the status of the ESF #2 operations with the Infrastructure Liaison located at the JFO
FECC	ESF#7	Coordinates with ESF #7 – Resource Support in determining a JFO site
FECC	ESFs	Coordinates with other ESFs involved with incident recovery, to ascertain their telecommunications implementations, capabilities, and requirements
FECC	FCO	Advises the FCO or Federal Resource Coordinator (FRC) on ESF #2 regional and incident area NS/EP telecommunications requirements
FECC	FCO	Advises the FCO or FRC on telecommunications matters
FECC	FCO, Federal Agencies (incident area)	Coordinates Federal telecommunications support to responding Federal Agencies as directed by the FCO or FRC
FECC	FCO, Federal Agencies, State and Local government	Coordinates Federal telecommunications support to State and local governments, as directed by the FCO or FRC
FECC	FCO, Federal Agencies, Voluntary Orgs, NGOs	Coordinates Federal telecommunications support to quasi-governmental and voluntary relief organizations as directed by the FCO or FRC
FECC	FECC	Prioritizes conflicting requests
FECC	FECC	Deploy to the scene of an incident
FECC	FECC	Prepares and processes any required reports
FECC	Federal Agencies	Coordinate the Federal telecommunications requirements
FECC	Federal Agencies	Recommends release/termination-of-use of Federal telecommunications resources when they are no longer required
FECC	Federal Agencies	Accumulates damage information obtained from other Federal Agencies
FECC	Federal Agencies	Coordinates with Federal organizations involved with incident recovery, to ascertain their telecommunications implementations, capabilities, and requirements
FECC	Federal Agencies, State Telecom Officer	Ensure Federal communications requirements do not conflict with State needs
FECC	Incident MOB Center	Coordinates telecommunications support to the incident mobilization center as necessary
FECC	JFO CG	Recommends solutions to the JFO Coordination Group
FECC	JFO CG	Develops a stand-down plan, approved by the JFO Coordination Group
FECC	Local Organizations, Voluntary Relief Orgs	Coordinates with Local organizations and the major voluntary relief organizations involved with incident recovery, to ascertain their telecommunications implementations, capabilities, and requirements
FECC	NCC	Forwards unresolved telecommunications requests to the NCC
FECC	NCC	Forwards cyber-related incidents and analysis requirements to the NCC
FECC	NCC	Accumulates damage information obtained from the NCC
FECC	OMNCS	Coordinates with the NCC Manager to request IMAs assigned to the NCS
FECC	RRCC	Accumulates damage information obtained from the DHS/EPR/FEMA Regional Headquarters
FECC	RRCC, JFO	Represents ESF #2 at the RRCC and JFO, as required
FECC	State and Local Government	Accumulates damage information obtained from State and local government
FECC	State and Local Government	Coordinates with State and local organizations involved with incident recovery, to ascertain their telecommunications implementations, capabilities, and requirements
FECC	State Telecom Officer	Coordinates with the State telecommunications officer
FECC	Telco Industry	Coordinate industry's response
FECC	Telco Industry	Assesses the availability of commercial telecommunications for location of the proposed JFO facility
FECC	Telco Industry	Accumulates damage information obtained from industry sources,
FECC		Assesses the need for mobile or transportable equipment
FECC		Coordinates requests for DHS/AIP/NCS National-Level Programs (TSP, GETS, WPS, SHARES)
Federal Agencies	DHS/FEMA On-Scene Freq Mgr	Notify the on-scene Frequency Manager upon arrival of any radio frequency devices that have been brought to the incident area
Federal Agencies	FECC	Notify the FECC promptly of all telecommunications requirements and available assets
Federal Agencies	FECC	Coordinate any requests for commercial or government telecommunications resources through the FECC

Federal Agencies	FECC	Notify the FECC promptly when their telecommunications resources are to be withdrawn or discontinued
Federal Agencies	FECC	Notify the FECC when telecommunications resources provided by the FECC are no longer required
Federal Agencies	NCC	Coordinate with the NCC as necessary for any required national-level telecommunications support
Federal Agencies, Telco Industry	NCC	Confirm to the NCC that assets have been prepared for movement to the incident area, as needed
Federal Agencies, Telco Industry	NCC	Confirm to the NCC when assets have been deployed
Federal Agencies, Telco Industry	NCC	Confirm to the NCC when deployed assets have become operational
FHS/FEMA On-Scene Frequency Manager	Federal Agencies	Coordinates the assignment and use of all Federal radio frequencies at the incident site
GSA/FTS	NCSRM	Appoints a DHS/IAIP/NCS Regional Manager (NCSRM)
NCC	DHS/FEMA	Advises DHS/EPR/FEMA when commercial communications outages are expected in the incident area
NCC	DHS/FEMA	Advises DHS/EPR/FEMA activation of the National Emergency Coordination Net
NCC	DHS/NCS Staff, NCC Staff	Alerts all appropriate NCS and NCC personnel (when ESF#2 activated)
NCC	DHS/NCS, DHS/NCSD	Coordinates cyber-related incidents and analysis requirements, action, and resolution with the DHS/IAIP/NCS and DHS/IAIP/National Cyber Security Division (NCSD)
NCC	Dir OSTP	Notifies the Director, OSTP (when ESF#2 activated)
NCC	ESF#1	Obtains information from ESF #1 – Transportation relative to road, rail, and other transportation conditions in the area
NCC	ESF#1	Obtains information from ESF #1 – Transportation whether road, rail, and other transportation conditions in the area and can be used to get mobile telecommunications systems into the area
NCC	ESF#2 Rep NRCC	Provides telecomm damage information to the NRCC ESF #2 Representative regularly
NCC	ESF#2 Rep NRCC	Provides telecomm outage information to the NRCC ESF #2 Representative regularly
NCC	FECC	Coordinates with the FECC to assess the need for telecommunications industry support
NCC	FECC, Telco Industry	Ensures telecommunications industry support is available to the FECC as needed
NCC	Federal Agencies	Provides telecomm damage information to other Federal Agencies upon request
NCC	Federal Agencies	Provides telecomm outage information to other Federal Agencies upon request
NCC	Federal Agencies, Telco Industry	Request assets
NCC	HSOC	Provides telecomm damage information to the HSOC regularly
NCC	HSOC	Provides telecomm outage information to the HSOC regularly
NCC	NCC	Identifies operational telecommunications assets available for use within the affected area
NCC	NCC	Identifies telecommunications assets not within the affected area that may be brought physically or employed electronically to support the affected area
NCC	Telco Industry	Gathers communication information from industry and other service providers in the affected area to compile and submit an after-action report
NCC	Telco Industry, NCC	Identifies actions of commercial telecommunications companies toward recovery and reconstruction of their facilities
NCC	Telco Industry, NCC	Identifies planned actions of commercial telecommunications companies toward recovery and reconstruction of their facilities
NRCC	OMNCS	Notifies the NCC Manager
OMNCS	ESF#2 Rep NRCC	Appoints ESF #2 Representatives to the National Response Coordination Center (NRCC)
OMNCS	IMA, FECC	Dispatch an IMA to assist FECC
RRCC/FCO	NCC	Requests the appointment of an FECC
Telco Industry Reps	Telco Industry EOCs	Coordinate with their parent company emergency operations centers (EOCs)
USDA/FS, DOI	DRT, JFO	Provides National Interagency Radio Support systems for use by damage reconnaissance teams to report information from the incident area to the JFO, and such other applications as determined by the radio communications coordinator
USDA/FS, DOI	FECC	Provides engineers, technical personnel, and liaison Staff to assist the FECC and to maintain the National Interagency Radio Support systems
USDA/FS, DOI		Provides radio communications systems for support of firefighters, law enforcement officers, and incident response operations

Initiator Entity	Receiver Entity	PUBLIC WORKS & ENGINEERING Activity
ARC	DOD/USACE, DHS/FEMA, Federal, State, Local, Tribal Govt, NGOs	Integration of ice and water requirements
ARC	DOD/USACE, DHS/FEMA, Federal, State, Local, Tribal Govt, NGOs	Distribution processes into mass care operations
DHS/FEMA	DHS/FEMA	Provides supplemental Federal disaster grant assistance for debris removal and disposal
DHS/FEMA	DHS/FEMA	Provides supplemental Federal disaster grant assistance for emergency protective measures
DHS/FEMA	DHS/FEMA	Provides supplemental Federal disaster grant assistance for repair, replacement, or restoration of disaster-damaged public facilities and the facilities of certain qualified private nonprofit organizations
DHS/FEMA	DOD/USACE	Establish field offices to support the mission execution
DHS/FEMA	ESF#3	Providing ESF #3 recovery resources and support, to include assistance under the DHS/EPR/FEMA Stafford Act Public Assistance Program
DHS/FEMA HQ	DHS/FEMA PA Staff	Deploy Public Assistance Staff to initiate activities to support recovery operations
DHS/FEMA PA Reps	JFO	DHS/FEMA Public Assistance personnel deploy to initiate regional support
DHS/FEMA PA Reps	State, Tribal Gov	DHS/EPR/FEMA Public Assistance personnel deploy to initiate State- or Tribal-level support
DHS/ICD	ESF#3	Works with the Infrastructure Liaison concerning issues dealing with the recovery and restoration of the associated critical infrastructure sector, supported by this ESF, including the allocation and prioritization of resources
DHS/PSD	ESF#3	Providing infrastructure risk and vulnerability assessments in response to actionable intelligence and other information

DHS/USCG	ESF#3	Coordinates the marking and removal of obstructions declared to be hazards to navigation
DHS/USCG	ESF#3	Assists in debris and contaminated debris management activities when debris or runoff impacts navigable waters
DHS/USCG	ESF#3	Coordinating and/or providing resources, assessments, expertise, technical assistance, monitoring, and other appropriate support
DOD/USACE	ESF#3	Providing ESF #3 technical assistance, engineering, and construction management resources and support during response activities
DOD/USACE	JFO CG	Provide a Senior Federal Official to participate in the JFO Coordination Group
DOD/USACE Div Fwd Cdr	DOD/USACE Div Fwd Cdr	Managing the resources to effectively and efficiently execute response and recovery missions
DOD/USACE Div Cdr	DOD/USACE HQ	Coordinates for the appropriate ESF #3 personnel support
DOD/USACE Div Cmd	DOD/USACE Div Fwd Cdr	Designate a Division Forward Commander
DOD/USACE Div Cmd	ESF#3, FCO	Execution of the ESF #3 missions
DOD/USACE Div EOC	DOD/USACE Div Cdr	Notifies reactivation of ESF#3
DOD/USACE HQ	ESF#3 Lead NRCC	Deploy to the NRCC
DOD/USACE OHS	ASDHD, DHS, IIMG, HSOC	Coordinates to provide the appropriate representation to the IIMG and/or the HSOC
DOD/USACE UOC	AOC, Cbt Cmd	Provides situation reports
DOD/USACE UOC	ASDHD, JDOMS, AOC	Notifies of the activation
DOD/USACE UOC	DOD/USACE Teams	Coordinates the activation and deployment of national DOD/USACE Teams and resources
DOD/USACE UOC	DOD/USACE Teams, ESF#3 N	Coordinates the activation and deployment of national DOD/USACE Teams and resources, as required
DOD/USACE UOC	ESF#3 Lead RRCC, RRCC, ESF#3 Lead JFO, JFO	Designates and deploys an ESF #3 Team Leader to the RRCC and/or the JFO, as required
DOD/USACE, DHS/FEMA, ESF#3	Local, FCO	Develop work priorities in cooperation with Local Governments and in coordination with the Federal Coordinating Officer and/or the Federal Resource Coordinator
DOD/USACE, DHS/FEMA, ESF#3	State, FCO	Develop work priorities in cooperation with State and in coordination with the Federal Coordinating Officer and/or the Federal Resource Coordinator
DOD/USACE, DHS/FEMA, ESF#3	Tribal, FCO	Develop work priorities in cooperation with Tribal Governments and in coordination with the Federal Coordinating Officer and/or the Federal Resource Coordinator
DOE	ESF#3	Gathers, assesses, and shares information on energy system damage
DOE	ESF#3	Estimations on the impact of energy system outages within affected areas
DOE	ESF#3	Provides information concerning the energy restoration process
DOE	ESF#3	Projected energy restoration schedules
DOE	ESF#3	Percent completion of energy restoration
DOE	ESF#3	Geographic information on the energy restoration
DOE	ESF#3	Other energy information as appropriate
DOE	ESF#3	Enables radiologically contaminated debris management activities by coordinating and/or providing resources, assessments, data, expertise, technical assistance, monitoring, and other appropriate support
DOI	ESF#3	Engineering support to assist in evaluating damage to water control systems, such as dams, levees, and water delivery facilities and structures
DOI	ESF#3	Provides personnel to assist in damage assessment
DOI	ESF#3	Provides personnel to assist in structural inspections
DOI	ESF#3	Provides personnel to assist in debris clearance monitoring
DOI	ESF#3	Provides personnel to assist in restoration of facilities in general
DOI	ESF#3	Provides technical assistance in contract management, contracting, procurement, construction inspection, and environmental and archeological assessments
DOI	ESF#3	Provides Tribal Nation Liaisons
DOL/OSHA	ESF#3	Provides worker safety advice, assistance, and policy support for debris removal, building demolition, and other ESF #3 activities
DOT	ESF#3	Provides technical expertise and assistance for repair and restoration of transportation infrastructure
DOT	ESF#3	Provides advice and assistance on the transportation of contaminated materials
DOT	ESF#3	Provides engineering personnel and support to assist in damage assessment of the Nation's transportation infrastructure
DOT	ESF#3	Provides engineering personnel and support to assist in structural inspections of the Nation's transportation infrastructure
DOT	ESF#3	Provides engineering personnel and support to assist in debris clearing of the Nation's transportation infrastructure
DOT	ESF#3	Provides engineering personnel and support to assist in restoration of the Nation's transportation infrastructure
EPA	ESF#3	Conducts infrastructure protection activities for drinking water and water treatment Agencies
EPA	ESF#3	Assists in identifying water and wastewater needs
EPA	ESF#3	Supplies sanitary engineers to assess wastewater and solid-waste facilities
EPA	ESF#3	Provides bio-surveillance, warning, and detection capabilities
EPA	ESF#3	Assists in locating disposal sites for debris clearance activities
EPA	ESF#3	Identifies locations and provides safety guidance for areas affected by hazardous materials
EPA	ESF#3	Ensures the protection and cleanup of areas affected by hazardous materials
EPA	ESF#3	Assists contaminated debris management activities by coordinating and/or providing resources, assessments, data, expertise, technical assistance, monitoring, and other appropriate support
EPA	ESF#3	Assists in investigation and intelligence analysis for hazardous materials incidents involving contaminated wastewater or drinking water systems
EPA, HHS	ESF#3	Assists in determining the suitability for human consumption of water from Local sources
EPA, HHS	ESF#3	Assists in identifying hazardous materials having the potential to affect drinking water supplies
ESF#3	DHS, Federal Agencies	Coordinating and organizing the capabilities and resources of the Federal Government to facilitate the delivery of services, technical assistance, engineering expertise, construction management, and other support to prevent, prepare for, respond to, and/or recover from an Incident of National Significance
ESF#3	DOC/IAC SSCBFL/ NIST	Technical support and advice on procurement of external consulting services for assessing the structural and fire safety of damaged buildings and lifelines (public works and utilities)

ESF#3	ESF #4, USDA/FS DEOB	Provides engineering and contracting/procurement personnel and equipment to assist in emergency removal of debris, demolition, repair of roads and bridges, temporary repair of essential public facilities, and water supply
ESF#3	ESF#3	Conducting pre and post-incident assessments of public works and infrastructure
ESF#3	ESF#3	Executing emergency contract support for life-saving and life-sustaining services
ESF#3	ESF#3	Providing technical assistance to include engineering expertise, management, and contracting and real estate services
ESF#3	ESF#3	Providing emergency repair of damaged infrastructure and critical facilities
ESF#3	ESF#3	Coordination and support of infrastructure risk
ESF#3	ESF#3	Vulnerability assessments
ESF#3	ESF#3	Pre-positioning assessment teams and contractors
ESF#3	ESF#3	Deploying advance support elements
ESF#3	ESF#3	Participation in post-incident assessments of public works and infrastructure to help determine critical needs and potential workloads
ESF#3	ESF#3	Implementation of structural and nonstructural mitigation measures
ESF#3	ESF#3	Deploying of protective measures to minimize adverse effects or fully protect resources prior to an incident
ESF#3	ESF#3	Execution of emergency contracting support for life-saving and life-sustaining services
ESF#3	ESF#3	Providing assistance in the monitoring and stabilization of damaged structures
ESF#3	ESF#3	Demolition of structures designated as immediate hazards to public health and safety
ESF#3	ESF#3	Providing emergency repair of damaged infrastructure and critical public facilities (temporary power, emergency water, sanitation systems, etc.)
ESF#3	ESF#3, DHS/FEMA	Implementing and managing the DHS/Federal Emergency Management Agency (DHS/FEMA) Public Assistance Program and other recovery programs
ESF#3	ESF#3, DHS/FEMA	Participation in pre-incident activities
ESF#3	ESF#3, DHS/FEMA, Federal Agencies, State, Local, Tribal Officials	Implementation and management of the DHS/FEMA Public Assistance Program and other recovery programs between and among Federal, State, and Tribal Officials
ESF#3	ESF#3, ESF#10, EPA	Managing, monitoring, and/or providing technical advice in the clearance, removal, and disposal of contaminated and uncontaminated debris from public property
ESF#3	ESF#3, ESF#10, EPA	Reestablishment of ground and water routes into impacted areas
ESF#3	ESF#3, ESF#10, EPA	Waste sampling, classification, packaging, transportation, treatment, demolition, and disposal of contaminated debris and soil
ESF#3	ESF#3, ESF#10, EPA	Management of contaminated debris is coordinated with ESF #10 – Oil and Hazardous Materials Response
ESF#3	ESF#3, ESF#11	Supporting the restoration of critical navigation, flood control, and other water infrastructure systems
ESF#3	ESF#3, ESF#11	Activities to restore infrastructure (e.g., debris removal, temporary housing mission, etc.) are closely coordinated with ESF #11 – Agriculture and Natural Resources
ESF#3	ESF#3, ESF#11	ESF #3 requests ESF #11 to provide technical support to help facilitate ESF #3 efforts to obtain necessary regulatory (cultural and environmental) clearances for infrastructure restoration activities
ESF#3	ESF#3, ESF#11, ESF#14	Permanently repair, replace, or relocate damaged or destroyed public facilities and infrastructure
ESF#3	ESF#3, ESF#14	Recovery activities are coordinated with ESF #14 – Long-Term Community Recovery and Mitigation
ESF#3	ESF#3, ESF#6	Structural specialist expertise to support inspection of mass care facilities
ESF#3	ESF#3, Industry	Providing technical assistance to include engineering expertise, construction management, contracting, inspection of private/commercial structures, and real estate services
ESF#3	ESF#3, Public	Providing potable water, ice, emergency power, and other emergency commodities and services
ESF#3	ESF#3, US&R, ESF#9	Structural specialist expertise to support urban search and rescue operations
ESF#3	Federal Agencies	Facilitates and coordinates support from Federal Departments and Agencies providing public works and infrastructure support assistance under their own authorities
ESF#3	Federal Officials, State, Local, Tribal Officials	Coordinate with Federal, State, Local, and Tribal Officials to determine potential needs for support
ESF#3	Federal Officials, State, Local, Tribal Officials	Coordinate with Federal, State, Local, and Tribal Officials to track the status of response and recovery activities
ESF#3	Federal Officials, State, Local, Tribal Officials	Determine priorities jointly among Federal, State, Local, and/or Tribal Officials
ESF#3	HSOC	Provide on-call Representatives
ESF#3	IIMG	Provide on-call Subject-Matter Experts
ESF#3	JFO	ESF #3 Personnel deploy to the JFO
ESF#3	NRCC	Provide on-call Representatives
ESF#3	RISC	Participates in RISC preparedness and coordination activities
ESF#3	RRCC	ESF #3 Representatives deploy to the RRCC
ESF#3	USDA/NRCS	Provides technical personnel to evaluate damage to water control facilities
ESF#3 JFO	ESF#3 JFO	Preparing statements of work
ESF#3 JFO	ESF#3 JFO	Providing estimates of cost and completion dates for mission assignments
ESF#3 JFO	ESF#3 JFO	Tracking mission execution
ESF#3 JFO	ESF#3 JFO	Determining resource requirements
ESF#3 JFO	ESF#3 JFO	Setting priorities
ESF#3 JFO	ESF#3 JFO	Disseminating information
ESF#3 JFO	ESF#3 JFO, ESF#15, Public	Providing public information and external communications support (in coordination with ESF #15 – External Affairs)
ESF#3 Lead RRCC	ESF#3, DOD/USACE Teams, ESF#3 Rep ERT-A	ESF #3 Team Leader at the RRCC coordinates assignments, actions, and other support until the Joint Field Office (JFO) is established and mission execution responsibilities are transferred to the JFO ESF #3 Team Leader
ESF#3 NRCC	ERT-N	ESF #3 Representatives also deploy as members of the National Emergency Response Team
ESF#3 RRCC	ERT-A	ESF #3 Representatives also deploy as members of the Emergency Response Team–Advance Element
ESF#3 RRCC	ESF#5	Provides incident-related reports and information to ESF #5 – Emergency Management
GSA	ESF#3	Provides personnel and contractors to assist in damage assessment
GSA	ESF#3	Provides personnel and contractors to assist in structural inspections

GSA	ESF#3	Provides personnel and contractors to assist in debris clearance monitoring
GSA	ESF#3	Provides personnel and contractors to assist in restoration of facilities in general
GSA	ESF#3	Provides technical assistance in contract management, contracting, procurement, construction inspection, and environmental and archeological assessments
HHS	ESF#3	Engineering and environmental health personnel to assist in assessing the status of wastewater and solid-waste facilities
HHS	ESF#3	Provides guidance related to health problems associated with hazardous materials
HHS	ESF#3	Assists in determining the suitability for human consumption of water from Local sources
HHS	ESF#3	Enables contaminated debris management activities by coordinating and/or providing resources, assessments, data, expertise, technical assistance, monitoring, and other appropriate support
NRC	ESF#3	Assists radiological contaminated debris management activities by coordinating and/or providing resources, assessments, data, expertise, technical assistance, monitoring, and other appropriate support
TVA	ESF#3	Provides personnel to assist in damage assessment, structural inspections, debris clearance monitoring, and restoration of facilities in general
Unified Cmd	ESF#3	ESF #3 provides Staffing to coordinate and integrate public works and engineering support at the ICP
VA	ESF#3	Provides engineering personnel and support, including design estimating and construction supervision for repair, reconstruction, and restoration of eligible facilities

Initiator Entity	Receiver Entity	FIRE Activity
DHS/FEMA USFA	ESF#4	Provides subject-matter experts/expertise regarding structural/urban/ suburban fire and fire-related activities
DHS/FEMA USFA	ESF#4	Maintains a representative at the NIFC to assist with national coordination
DHS/USCG	ESF#4	Provides support for marine firefighting incidents
DOC	ESF#4	Provides fire/weather support under the terms of the National Agreement for Meteorological Services in support of Agencies with Land Management and Fire Protection Responsibilities
DOC	ESF#4	Provides forecasts of the dispersion of smoke in support of planning and response activities
DOC/BFRL of the NIST	ESF#4	Provides urban and industrial hazard analysis support through the Building and Fire Research Laboratory of the National Institute of Standards and Technology
DOC/NIFC	ESF#4	Provides fire/weather forecasting as needed from the NIFC in Boise, ID
DOC/NWS Forecast Office	ESF#4	Provides fire/weather forecasting as needed from a nearby National Weather Service Forecast Office under the terms of existing interagency agreements
DOD	DOD	Firefighting activities on DOD installations
DOD	ESF#4	Supports firefighting operations on nonmilitary lands with personnel, equipment, and supplies under the terms of the existing interagency agreement, including the arrangement of liaisons as required
DOD/USACE, ESF#3	ESF#4, Urban & Rural Fire Agencies	Provides contracting services through ESF #3 to urban and rural firefighting forces to obtain heavy equipment and/or demolition services as needed to suppress incident-related fires
DOI	DOI	Fighting wildfires burning on lands within its jurisdiction
DOI	ESF#4	Assists the Forest Service in managing and coordinating firefighting operations
DOI	ESF#4, Federal land mgmt Agencies	Provides firefighting assistance to other Federal land management organizations as requested under the terms of existing agreements and the NRP
EPA	ESF#4	Provides technical assistance and advice in the event of fires involving hazardous materials
EPA	ESF#4	Provides assistance in identifying an uncontaminated water source for firefighting
ESF#4	ESF#4	Enables the detection and suppression of wildland, rural, and urban fires resulting from, or occurring coincidentally with, an Incident of National Significance
ESF#4	ESF#4	Manages and coordinates firefighting activities
ESF#4	ESF#4	Manages and coordinates Federal firefighting activities
ESF#4	ESF#4, Federal Agencies	Detection and suppression of fires on Federal lands
ESF#4	ESF#4, State, Local, Tribal Fire Agencies	Provides personnel in support of State, Local, and Tribal Agencies involved in rural and urban firefighting operations
ESF#4	ESF#4, State, Local, Tribal Fire Agencies	Provides equipment, and supplies in support of State, Local, and Tribal Agencies involved in rural and urban firefighting operations
ESF#4	ESF#4, State, Local, Tribal Wildland, Rural, Urban Fire Agencies	Mobilizing firefighting resources in support of State, Local, and Tribal wildland, rural, and urban firefighting Agencies
ESF#4	State, Local Fire Agencies, State Forester, State Fire Marshal, SEMA	Coordination with, and support of, State and Local fire suppression organizations is accomplished through the State Forester, in cooperation with the State Fire Marshal, State emergency management agency, or other appropriate State agency and/or Tribal fire suppression organizations
ESF#4	Federal Land Mgmt Agencies, State Forestry Agencies, Local Fire Agencies	Assistance is provided as necessary by the Forest Service and DOI Fire Directors at the NIFC
ESF#4 JFO, ESF#4 RRCC, ESF#4 NRCC	ESF#4 JFO, ESF#4 RRCC, ESF#4 NRCC	Situation and damage assessment information is transmitted through established fire suppression channels and directly between the headquarters-level and regional-level functions
ESF#4 Rep NRCC	ESF#4 JFO, ESF#4 RRCC	Coordinates incident resource needs
ESF#4 Rep NRCC	ESF#4 Support Agencies	Establishes communication links with support Agencies
ESF#4 Rep NRCC	IIMG	ESF #4 Coordinator, through the NRCC, provides subject-matter expertise to the IIMG
ESF#4 Rep NRCC	IIMG	Determines and resolves, as necessary, issues regarding resource shortages and resource ordering issues, interagency conflicts, and policy matters referred by the IIMG
ESF#4 Rep NRCC	NRCC	The ESF #4 Coordinator or Representative reports to and is a member of the NRCC, when activated.
ESF#4 Rep NRCC	NRCC	Reports to the NRCC within 2 hours of notification
ESF#4 Rep NRCC	NRCC, IIMG, RRCC, ESF#4 Supt Agencies, NICC, JFO, ICP	Maintains close coordination through the NRCC with the IIMG, Regional Response Coordination Center, Support Agencies, NICC, JFO, and Incident Command Post
ESF#4 Rep NRCC	USDA EOC	Establishes communication links with the USDA Emergency Operations Center
ESF#4 Rep NRCC	USDA/FS HQ Natl Dir FAM	This position is the link to the National Director for Fire and Aviation Management at Forest Service Headquarters

ESF#4 Rep NRCC	USDA/FS HQ Natl Dir FAM	Establishes communication links with the National Director for Fire and Aviation Management at Forest Service Headquarters
ESF#4 Rep NRCC	USDA/FS NIFC Asst Dir-Ops	Establishes communication links with Forest Service Assistant Director—Operations at the NIFC
ESF#4 Rep NRCC	USDA/FS Reg Fire Coord	Establishes communication links with the Regional/Area Fire Coordinators
ESF#4 Rep NRCC		Obtains an initial fire situation and damage assessment through established intelligence procedures
ESF#4 Rep NRCC		Obtains, maintains, and provides incident situation and damage assessment information through established procedures
ESF#4 Rep RRCC	ESF#4	Federal firefighting response support is coordinated by the regional/area ESF #4 Coordinator provided by the Forest Service regional/area office.
ESF#4 Rep RRCC	ESF#4 Rep NRCC, Reg Supt Agencies, JFO	The regional ESF #4 Coordinator is responsible for establishing and maintaining coordination with the national ESF #4 Coordinator, regional support Agencies, and the JFO
ESF#4 Supt Agencies	ESF#4 HQ, ESF#4 NRCC, ESF#4 RRCC, ESF#4 JFO	Supporting Agencies have representatives available by telephone or pager on a 24-hour basis for the duration, as necessary
GACC	NICC	Requests for resources beyond those available within the geographic area
GACC, NICC	ESF#4 JFO	Regional firefighting response and logistics support is provided by GACCs and the NICC in accordance with established Mobilization Guides
Industry	ESF#4	Private-sector resources are mobilized through standard contract procedures
JFO	GACC	Requests for firefighting assistance and resources
Local Incident Cdr	ESF#4	Situation assessment and determination of resource needs
NICC	ESF#4	National logistics support
NICC	ESF#4	Mobilization of resources are provided by the NICC
NICC	ESF#4, USDA/FS, DOI	Requests in case of national-level shortages or unavailability of needed resources
NRCC, IIMG	ESF#4	Resolution of unresolved shortages
State Forestry Agencies	ESF#4	State forestry organizations in most States are responsible for wildland firefighting on non-Federal lands
State Govt	State Govt	Resources may be provided through Emergency Management Assistance Compact
State Govt	State Govt, Federal Agencies, ESF#4	States may assist other States in firefighting operations and may assist Federal Agencies through agreements
USDA HSO	IIMG	USDA Homeland Security Office represents the USDA/Forest Service on the IIMG
USDA/FS	ESF#4 Supt Agencies	Requests assistance from supporting Agencies as necessary to accomplish ESF #4 responsibilities
USDA/FS	Federal Land Mgmt Agencies, State Forestry Agencies, Local Fire Agencies	Provides and coordinates firefighting assistance to other Federal land management, State forestry, and Local fire organizations as requested under the terms of existing agreements and the NRP
USDA/FS	JFO	Provides qualified representatives to serve as ESF Coordinator at the JFO
USDA/FS	Local Fire Chiefs	Arranges for direct liaison with fire chiefs in the designated area
USDA/FS	Local Fire Chiefs	Coordinate requests for firefighting assistance in structural or industrial fire protection operations
USDA/FS	NRCC	Provides qualified representative to serve as national ESF #4 Coordinator
USDA/FS	Planning Section JFO, ICP	Provides information to the Planning Section at the incident and to the JFO as assessments of fire-caused damages are obtained
USDA/FS	RRCC	Provides qualified representatives to serve as regional/area ESF Coordinator
USDA/FS	State, Local Fire Agencies, State Forester, State Fire Marshal, SEMA	Joins in a unified command with the Local jurisdiction on incidents threatening national forest system lands
USDA/FS	USDA/FS	Suppression of wildfires burning on national forest system lands
USDA/FS DEOB Chief	ESF#4	Forest Service Disaster and Emergency Operation Branch Chief serves as the ESF #4 Coordinator
USDA/FS Reg Office	ESF#4 Rep RRCC	ESF #4 Coordinator provided by the Forest Service regional/area office
USDA/FS, ESF#4	USDA/FS Asst Dir PFAM	The ESF #4 Coordinator (USDA/FS) operates under the direction of the Assistant Director for Planning, Fire, and Aviation Management, Forest Service
USDA/FS, ESF#4 HQ	USDA/FS Reg Fire Coord, NICC, DOI DEC	National ESF #4 Coordinator notifies the Regional/Area Fire Coordinators, the NICC, and the DOI Departmental Emergency Coordinator

Initiator Entity	Receiver Entity	INCIDENT MANAGEMENT Activity
ESF#5	Federal Agencies	Supporting overall activities of the Federal Government for domestic incident management
ESF#5	NRCC	Provides the core management and administrative functions
ESF#5	RRCC	Provides the core management and administrative functions
ESF#5	IOF	Provides the core management and administrative functions
ESF#5	JFO	Provides the core management and administrative functions
ESF#5	All ESFs	Support ESF for all Federal departments and Agencies across the spectrum of domestic incident management from prevention to response and recovery
ESF#5	Federal Agencies	Facilitates information flow in the pre-incident prevention phase
ESF#5	Federal Agencies	Place assets on alert or to preposition assets for quick response
ESF#5	Federal Agencies	Post-incident response phase, ESF #5 transitions and is responsible for support and planning functions
ESF#5	Federal Agencies	Support and facilitate multi-agency planning and coordination for operations involving potential and actual Incidents of National Significance
ESF#5	Federal Agencies, ESFs	Alert and notification
ESF#5	Federal Agencies, ESFs, ERT-N, ERT-A	Deployment and staffing of Department of Homeland Security (DHS) emergency response teams
ESF#5	Federal Agencies, Planning Section, ESFs, FCO	Incident action planning
ESF#5	Federal Agencies, ESFs, ERT-N, ERT-A, Ops section, FCO	Coordination of operations

ESF#5	Federal Agencies, ESFs, ESF#7, Logistics Section, RRCC, MOB Center, Staging area	Logistics and material
ESF#5	Federal Agencies, ESFs, FCO, PFO	Direction and control
ESF#5	Federal Agencies, ESFs, ESF#15, JIC, FCO, PFO, HSOC	Information management
ESF#5	Governor, FCO, ESFs, Federal Agencies	Facilitation of requests for Federal assistance
ESF#5		Resource acquisition and management (to include allocation and tracking)
ESF#5		Worker safety and health
ESF#5		Facilities management
ESF#5		Financial management
ESF#5	ESF#5	Establishing the Federal support infrastructure in the affected State or region in anticipation of requirements for prevention, response, and recovery Federal assistance.
ESF#5	Governor, FCO, DHS/FEMA	Coordinate governor's requests for assistance
ESF#5	ESFs, HSOC	Centralized conduit for Federal situation reports to HSOC
DHS/FEMA Ops Center	Federal Agencies	Notifying the Federal departments and Agencies of potential threats to enable the elevation of operational response postures or the pre-positioning of assets
DHS/FEMA Ops Center	State EMAs, Local EMAs	Notifying State and local emergency management organizations, of potential threats to enable the elevation of operational response postures or the pre-positioning of assets
ESF#5	ESF#5	Monitors potential or developing incidents
ESF#5	JFO, RRCC	Supports the efforts of regional and field operations
ESF#5	FIRST	Supports the activation and deployment of the DHS Federal Incident Response Support Team (FIRST)
RRCC, ESF#5 RRCC	NRCC	Coordinates operations and situational reporting to the NRCC until the JFO is operational
ESF#5	DOL/OSHA	Activates the Department of Labor/Occupational Safety and Health Administration (DOL/OSHA) to provide appropriate staff to coordinate and implement the safety functions required by the command staff
ESF#5	Ops Branch Dir, Ops Br Dir	Coordinate the Human Services, Infrastructure Support, Emergency Services, and Mitigation and Community Recovery Branches
Federal Agencies, Governor	ESF#5, Ops Br Dir, Ops Sect Chief	Processes requests for assistance
ESF#5, Ops Br Dir, Ops Sect Chief	ESFs	Initiates and manages the mission assignment and/or the reimbursement agreement
ESF#5, Plan Sect Chief, Plan Br Dir		Collection of information regarding incident prevention and response actions
ESF#5, Plan Sect Chief, Plan Br Dir		Evaluation of information regarding incident prevention and response actions
ESF#5, Plan Sect Chief, Plan Br Dir		Dissemination of information regarding incident prevention and response actions
ESF#5, Plan Sect Chief, Plan Br Dir		Use of information regarding incident prevention and response actions
ESF#5, Plan Sect Chief, Plan Br Dir		Preparing and documenting incident priorities
ESF#5, Plan Sect Chief, Plan Br Dir		Establishing the operational period and tempo
ESF#5, Plan Sect Chief, Plan Br Dir		Developing contingency, long-term, demobilization, and other plans related to the incident, as needed
ESF#5, Plan Sect Chief, Plan Br Dir	DHS/S&T	Coordinates with the DHS Science and Technology Directorate and Agencies with special technical capabilities to request support for geospatial intelligence, modeling, and forecasting
ESF#5, Log Section Ch		Manage the control and accountability of Federal supplies and equipment
ESF#5, Log Section Ch		Resource ordering
ESF#5, Log Section Ch		Delivery of equipment, supplies, and services
ESF#5, Log Section Ch		Resource tracking
ESF#5, Log Section Ch		Facility location and operations
ESF#5, Log Section Ch		Transportation coordination
ESF#5, Log Section Ch		Information technology systems services and other administrative services
ESF#5, Log Section Ch	ESF#7	Coordinates closely with ESF #7 – Resource Support and implements the Logistics Management Support Annex
Log Section Ch	DHS Office of Asset Management	Logistics Section Chief also coordinates with the DHS Office of Asset Management, as necessary, to identify and deploy DHS assets
ESF#5, F&A Sect Ch		Monitor funding requirements and incident costs
DHS HQ	IIMG	Activate the IIMG
DHS HQ	PFO	Deploying a Principal Federal Official (PFO) and supporting staff to the threat area
DHS HQ		Pre-positioning strategic assets
HSOC	NRCC, DHS Component Ops Ctrs	HSOC monitors the situation and notifies the NRCC and other DHS Component Operations Centers appropriately
PFO Cell	HSOC, IIMG	PFO cell, when deployed pre-incident, reports back to the HSOC and IIMG
HSOC	NRCC	PFO situation reports are pushed from the HSOC to the NRCC, for situational awareness and for determination of the need to activate ESF #5 and other ESFs
DHS/FEMA HQ	ESF#5	DHS/FEMA activates ESF #5 by increasing staffing and the operational tempo at the NRCC and RRCC
DHS /FEMA HQ, HSOC	ESF#5, NRCC	Alert in coordination with the HSOC headquarters element
DHS /FEMA HQ, HSOC	ESF#5, NRCC	Notification in coordination with the HSOC Headquarters element
DHS /FEMA HQ, HSOC	ESF#5, NRCC	Situation reporting in coordination with the HSOC Headquarters element
ESF#5 NRCC	SEOC	ESF #5 maintains constant communications with the affected State Emergency Operations Center

ESF#5 NRCC	SEOC, Federal Agencies, NRCC, HSOC, IIMG	Convenes periodic video teleconferences with all appropriate parties to coordinate the joint local, State, and Federal operations
ESF#5 NRCC	NRCC	Provides situation reports and other information as required
DHS/FEMA HQ	ESFs	DHS/EPR/FEMA activates the ESFs required to handle the threat or incident at hand
DHS/FEMA HQ	ESFs	Issues initial activation mission assignments
DHS/FEMA HQ	ESFs, Federal Agencies, FCO	Establishes reporting and communications protocols with the activated Agencies and the Federal Coordinating Officer
ESF#5 staff NRCC	ESFs	Develops the initial Incident Action Plan outlining Federal operations priorities and coordinates with other ESFs to implement the plan
DHS/FEMA Region, RRCC	ESF#5 RRCC	Activate and increase the operational tempo of ESF #5
DHS/FEMA Region, RRCC	DHS/FEMA HS, DHS Components	Alert, notification, and situation-reporting to regional and field components
ESF#5 RRCC	State	ESF #5 staff makes initial contact with the affected State(s) and reviews capabilities and shortfalls as a means of determining initial response requirements for Federal support
ESF#5 RRCC	ESFs RRCC	ESF #5 staff develops and issues the appropriate operational orders to the required ESFs
ESF#5 RRCC	ESFs RRCC	Issues initial activation mission assignments or reimbursement agreements
ESF#5 RRCC	ESFs RRCC, Federal Agencies	Establishes reporting and communications protocols with the activated Agencies
DHS/FEMA Region, RRCC	ERT-A, ESFs RRCC, RNA	DHS/FEMA regions activate and deploy the Emergency Response Team – Advance Element and Rapid Needs Assessment Team, including representatives of other ESFs as appropriate
ESF#5 RRCC	ESFs RRCC, ESFs JFO	ESF #5 staff develops the initial Incident Action Plan
ESF#5 RRCC	ESFs RRCC, ESFs JFO	Coordinates with other ESFs to implement the plan
ESF#5 RRCC		Identify, staff, and operate the JFO
DHS/FEMA Region, RRCC	State	DHS/FEMA regions establish communications with the affected State(s) to coordinate initial requests for Federal assistance, including coordination of the initial response resources
RRCC	Governor, DHS/FEMA Reg Dir	RRCC coordinates initial provisions of the Federal-State Agreements that must be signed by the Governor and the DHS/FEMA Regional Director
ESF#5 JFO	State, Federal Agencies	Coordinates and represents the Federal interest in the Federal-State operational partnership
ESF#5 JFO	State, Local, Tribal, Public	Ensures that State, local, tribal, and individual applicants receive timely, equitable, and comprehensive assistance
ESF#5 JFO	State, Federal Agencies, ESFs	ESF #5 coordinates the responsible and orderly termination of Federal assistance
DHS/FEMA		Coordinates the use of remote sensing and reconnaissance operations
DHS/FEMA		Coordinates activation and deployment of assessment personnel or teams
DHS/FEMA		Coordinates Geographic Information System support needed for incident management

Initiator Entity	Receiver Entity	MASS CARE/ HOUSING Activity
ESF#6	State, Regional, Local, Tribal Govt, NGOs	Address the non-medical Mass Care, Housing, and Human Services needs of individuals and/or families
ESF#6	Public	Meeting urgent mass care needs of victims
ESF#6	Mass Care Services	Coordination of Federal assistance in support of non-medical Mass Care Services
ESF#6	State, Regional, Local, Tribal Govt, NGOs	Gathering information related to sheltering and feeding operations in the impacted area
ESF#6	State, Regional, Local, Tribal Govt, NGOs	Creation of temporary facilities for shelter
ESF#6	State, Regional, Local, Tribal Govt, NGOs	Temporary construction of shelters
ESF#6	Public	Feeding is provided to victims through a combination of fixed sites, mobile feeding units, and bulk distribution of food
ESF#6	Public	Emergency first aid
ESF#6	Public, Medical facilities	Referral to appropriate medical personnel and facilities
ARC DWI	Public	DWI collects and provides information regarding individuals residing within the affected area to immediate family members outside the affected area
ESF#6	Public	Emergency relief items to meet urgent needs are distributed through sites established within the affected area
ARC Distribution Sites	Federal, State, Local, Tribal Govt, NGOs	Coordinate mass care food, water, and ice requirements, and distribution systems with Federal, State, Local, and Tribal Governmental Entities and NGOs
ESF#6	State, Regional, Local, Tribal Govt, NGOs	Provide assistance for the short- and long-term housing needs of victims
ESF#6	State, Regional, Local, Tribal Govt, NGOs	Identify the various factors that could impact the incident-related housing needs
ESF#6	State, Regional, Local, Tribal Govt, NGOs	Help develop a plan of action to provide housing assistance
ESF#6	State, Regional, Local, Tribal Govt, NGOs	Coordinating and assessing the situation
ESF#6	Federal Agencies	Implementing an appropriate plan based on the resources available to assist all victims
ESF#6	State, Regional, Local, Tribal Govt, NGOs	Coordinating and identifying individuals with special needs within the impacted area
ESF#6	Public	Supporting expedited processing of new Federal benefits claims
ESF#6	State, Regional, Local, Tribal Govt, NGOs	Supporting Federal, State, Local, and Tribal efforts to provide assistance and crime victim compensation
ESF#6	DOD/USACE	Ensuring water, ice, and other emergency commodities and services requirements are delivered to appropriate entities
ESF#6	USPS	Support to expedite mail services
ESF#6	Other ESFs	Liaisons to other ESFs and/or related functions are identified and deployed

ESF#6 HQ	State, Regional, Local, Tribal Govt, NGOs	Assesses the situation
ESF#6 HQ	State, Regional, Local, Tribal Govt, NGOs	Validates resource requests
ESF#6 HQ		Forecasts response needs
ESF#6 HQ	ESF#6 Field, ESF#6 RRCC, ESF#6 NRCC	Provides technical assistance to the Regional ESF #6 and NRCC
ESF#6 HQ	ESF#6, Federal Agencies, NRCC	Coordinates ESF #6 resource requests with Federal Departments and Agencies and the NRCC
ESF#6 HQ	ESF#6 RRCC	Validates resource requests from the Regional ESF #6
ESF#6 Field	ESF#5	Provides technical assistance to support incident priorities
ESF#6 Field	ESF#6 HQ, ESF#6 NRCC	Establishes communications with the National ESF #6 response structure
ESF#6 Field	ESF#6 HQ, State, Regional, Local, Tribal Govt, NGOs	Assesses the situation
ESF#6 Field	ESF#5, State, Regional, Local, Tribal Govt, NGOs	Determines the adequacy of response and recovery activities
ESF#6 Field	State Mass Care Agency	Provides technical assistance to the State designated Mass Care Agency
ESF#6 Field		Manages the process for requests for Federal assistance
ESF#6 Field	ESF#6 NRCC, ESF#6 HQ, ESF#6 JFO	Provides reports to the national ESF #6 response structure and JFO
ESF#6	State, Regional, Local, Tribal Govt, NGOs	Works with Federal, State, Tribal, and Local Authorities on the development of a recovery plan
ESF#6	State, Regional, Local, Tribal Govt, NGOs	Assists with coordination and implementation of disaster assistance programs
DHS/FEMA	ESF#6 Support Agencies	Activates appropriate Support Agencies
DHS/FEMA	ESF#6	Coordinates logistical and fiscal activities supporting ESF #6 associated priorities and activation
DHS/FEMA	DHS/FEMA Recovery Div Staff	Designates DHS/EPR/FEMA Recovery Division Staff, with specific ESF coordination responsibilities
DHS/FEMA Recovery Div Staff	ARC, ESF#6 Support Agencies	Ensure information and coordination support to the Primary and Support Agencies
DHS/FEMA	Public	Assists and coordinates the release of information for notification of relatives
DHS/FEMA	ESF#6	Assists in establishing priorities
DHS/FEMA	ESF#6	Coordinating the transition of mass care operations with recovery activities
DHS/FEMA	ESF#6	Provide incident information
DHS/FEMA	ESF#6	Provide availability of resources that can be appropriately applied
ARC	State, Regional, Local, Tribal Govt, NGOs	Coordinates Federal mass care assistance in support of State and Local mass care efforts
USDA/FNS	ESF#6	Locates and secures supplies of food
USDA/FNS	ESF#6	Provides statistics on the quantities and locations of food furnished by the FNS
USDA/FNS	ESF#11, ESF#6	Provides other food and nutritional assistance in accordance with ESF #11
USDA/FNS	ESF#6	Provides logistical guidance and support
DOD/USACE	ESF#6	Fulfills mass care requirements for ice and water
DOD/USACE	ESF#6	By inspecting mass care shelter sites to ensure suitability of facilities to safely shelter victims
DOD/USACE	ESF#6	Constructing temporary shelter facilities
DOD/USACE	ESF#6	Temporary housing support, such as temporary structures and expedited repair of damaged homes
HHS	ESF#6	Augment personnel assigned to shelters
HHS	ESF#6	Medical Care and Mental Health Services for impacted populations either in or outside the shelter locations
HHS	ESF#6, DWI	Provides casualty information from the affected area in support of a DWI System
HHS	ESF#6, Shelters	Provides technical assistance for shelter operations related to food, vectors, water supply, and waste disposal
HHS	ESF#6	Assists in the provision of medical supplies and services
NDMS	ESF#6, Shelters	Coordinates emergency medical care in shelters
HUD	ESF#6	Provides information on available habitable housing units, owned or in HUD possession
HUD	ESF#6	Staff to assist when needed with mass care and housing operations
DOI	ESF#6	Provides logistical guidance and support
DOJ	ESF#6	Federal Tort Claims Act guidance and Claims Resolution Services
DOL/OSHA	ESF#6	Provides technical assistance related to worker safety and health issues
DOT	ESF#6	Provides coordination of transportation resources
DOT	ESF#6	Provides highway information
DOT	ESF#6	Provides other resources related to supporting transportation activities
VA	ESF#6	Provides medical supplies and personnel to support mass care operations
GSA	ESF#6	Provides communications links to the DWI center from the disaster area
GSA	ESF#6	Provides other logistical support for mass care requirements

Initiator Entity	Receiver Entity	LOGISTICS Activity
ESF#7	DHS	Assists the Department of Homeland Security (DHS), supporting Federal Agencies and State, Local, and Tribal Governments requiring resource support prior to, during, and/or after Incidents of National Significance
ESF#7	DHS	Provide emergency relief supplies, facility space, office equipment, office supplies, contracting services, transportation services, security services, and personnel required to support immediate response activities
ESF#7	ESF#2, DHS	Telecommunications
ESF#7	ESF#1, DHS	Transportation services
ESF#7	DHS	Provides support for requirements not specifically identified in other ESFs, including excess and surplus property
ESF#7 Support Agencies	ESF#7, State, Local Government	Resource Support Agencies provide operational assistance to the affected areas

ESF#7 Support Agencies	ESF#7	Furnish resources to help meet ESF #7 requirements
Operational Elements	ESF#7	Primary determination of resource needs
ESF#7	NRCC, RRCC, JFO	Resource support capabilities are channeled through the DHS NRCC, the RRCCs, or the JFO
Operational Elements	JFO, RRCC, NRCC	Requests for resources
ESF#7 JFO, ESF#7 RRCC, ESF#7 NRCC	ESF#7 HQ	Track request for resources at the Headquarters level
GSA EC	ESF#7	Coordinate support operations
GSA EC	ESF#7 Support Agencies	Makes an initial determination of which ESF #7 Support Agencies are required to provide immediate support and which are required to remain on standby
GSA EC	IIMG, ESF#7 RRCC, ESF#7 JFO	Liaison with the Regional ESF #7 and other interested parties
ESA Central Office	ESF#7	Administrative support
GSA EC	ESF#7 SA	GSA EC makes an initial determination of which ESF #7 Support Agencies are required to provide immediate support and which are required to remain on standby
GSA EC	IIMG	EC Rep represents ESF #7 in its interaction with the Interagency Incident Management Group
GSA EC	ESF#7 RRCC	Maintains liaison with the Regional ESF #7
GSA RA	RRCC, JFO	Coordinate the provision of ESF #7 support at the RRCC or JFO.
ESF#7 Rep JFO, GSA REL Spec, DHS Rep JFO	State Rep	ESF #7 leader, along with a Real Estate/Leasing Specialist and a DHS Representative, determines the location of the JFO in conjunction with the affected State/Tribal Representative
GSA EC	ESF#7 HQ, ESF#7 RRCC	Within 2 hours after notification, alerts the Headquarters and Regional ESF points of contact
GSA EC	ESF#7 SA	Alerts Supporting Agencies
GSA EC	MOB CTR	Assists in establishing and managing Mobilization Center
GSA REC	GSA LNO RRCC	Deploys a Representative to the RRCC
GSA REC	ESF#7 JFO, ERT-A, SEOC	Deploys a team to the State Emergency Operations Center as part of the Advance Element of the Emergency Response Team
GSA REC	JFO	Provides support in acquiring communications, office furniture, equipment, and supplies to equip the JFO
ESF#5	GSA/PBS	Notification of space requirements
ESF#7	GSA/PBS	ESF #7 determines, through the Regional GSA Public Building Service (PBS), the availability of suitable space in federally owned or leased buildings
GSA/PBS, ESF#7 RRCC	DHS/FEMA Reg Dir, FCO	When space in federally owned or leased buildings is not available or acceptable, the DHS/FEMA (DHS/FEMA) Regional Director or Federal Coordinating Officer (FCO) is notified
ESF#7 RRCC	ESF#1	Contracting support is provided to ESF #1 – Transportation
ESF#7	ESF#1	Motor equipment is provided and coordinated with ESF #1
ESF#7		ESF #7 makes available technical advisors (e.g., procurement, storage, transportation, and engineering advisory services specialists) in connection with damage surveys, appraisals, and building demolitions or repairs
ESF#7	Distrib Fac	ESF #7 determines the availability of and provides supplies stocked in Distribution Facilities
ESF#7	NDS	ESF #7 determines the availability of and provides supplies stocked in the National Defense Stockpile
ESF#7	Cust Supl Ctr	ESF #7 determines the availability of and provides supplies stocked in Customer Supply Centers
ESF#7, ESF#13	DHS/FPS	ESF #7, in coordination with ESF #13 – Public Safety and Security, contracts for guard service in coordination with DHS/Federal Protective Service to support all Federal Agencies coordinating response and recovery activities
FCO	ESF#7	ESF #7 loans excess Federal personal property and provides other services as requested by the FCO
GSA EC	ESF#7	Providing, directing, and coordinating ESF #7 operations
GSA EC	JFO, ESF#7	Locating, procuring, and issuing resources to other Federal Agencies for use in emergency operations
GSA EC	ESF#7	Coordinating the transfer of excess Federal personal property and assisting in its disposal
GSA EC	ESF#7, ESF#5	Locating and coordinating the use of available space for incident management activities
GSA EC	Distrib Fac, ESF#7	Coordinating and determining the availability and provision of consumable non-edible supplies stocked in Distribution Facilities
GSA EC	Cust Supl Ctr, ESF#7	Coordinating and determining the availability and provision of consumable non-edible supplies stocked in Customer Supply Centers
GSA EC	Industry	Procuring required stocks from vendors or suppliers
GSA EC	ESF#7, ESF#2	Coordinating the procurement of communications equipment and services
GSA EC	GSA RA	Providing support to the GSA Regional Administrator for all Resource Support Activities
GSA EC	ESF#7	Providing contract guard service via Federal Supply Schedules to protect Government property and assets in support of response and recovery activities
GSA EC	MOB Ctr	Establishing and managing Mobilization Center
DHS/FEMA	USDA/FS	Staff and support for Mobilization Centers
USDA/FS	ESF#7	Assistance related to transportation and accountability of commodities at the Mobilization Centers
DOC IAC SSIC	ESF#7	Technical expertise on structural surveys
DOC IAC SSIC	ESF#7	Procurement of external consulting services
ESF#7		Assess the structural and fire safety of Federal and non-Federal damaged buildings and lifelines
ESF#12	Energy Industry	Coordinates with energy industries to assist in satisfying critical fuel, lubricant, and electrical power needs
DHS LNO	Federal, State, Local, Tribal Govt	Provide logistical support to Federal, State, Local, and Tribal Governments
ESF#2	ESF#7	Assists in coordinating the provision of commercial telecommunications assets
DOL	ESF#7	Identification and recruitment of individuals with specialized occupations needed to support incident response operations
DOL/MSHA	ESF#7	Engineering services to determine the cause or location of an event, performs structural integrity analysis, and recommends hazard mitigation
DOT, ESF#1	ESF#7	Determines requirements, locations, and schedules for the movement of emergency supplies into and within the affected area
VA	ESF#7	Technical assistance to identify and procure medical supplies and other medical services

Initiator Entity	Receiver Entity	PUBLIC HEALTH/ MEDICAL Activity
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ASHEP	ESF#8, State, Local, Tribal Govt	Alerts HHS Personnel to represent ESF #8 on the NRCC, RRCC, IIMG, JFO, ERT-N, ERT-A, and JIC
HHS	SA	HHS notifies and requests all Support Organizations to participate in Headquarters coordination activities
HHS	SA	Supporting Agencies requested to provide liaisons to the HHS Headquarters Command location
ESF#8 HQ	ESF#8 RRCC, ESF#8 JFO	ESF #8 HQ provides liaison and communications support to regional ESF #8 groups to facilitate direct communications
ESF#8 HQ	ESF#8 RRCC, ESF#8 JFO	ESF #8 HQ Deploy to assist ESF #8 RRCC
ESF#8 RRCC	ESF#8 JFO, SEOC	ESF #8 establishing and maintaining effective coordination within the impacted area
ESF#8 (?)	State, Local, Tribal Medical and Public Health Officials and Organizations	Determine current medical and public health assistance requirements
Designated Federal Department Entities	Regional ESF #8	Assistance with risk analysis, evaluation, and support
HHS	(?)	Evaluation and analysis of public health and medical assistance, and develops and updates assessments of medical and public health status during the response period
HHS	State, Local, Tribal Govt	If not possible for S/L/T to fully assess the situation and verify the level of assistance required, HHS may provide assistance under its own statutory Authorities
HHS	State Health Agencies	Enhances existing surveillance systems to monitor the health of the general population and special high-risk populations
HHS	State Health Agencies	Carry out field studies and investigations
HHS	State Health Agencies	Monitor injury and disease patterns and potential disease outbreaks
HHS	State Health Agencies	Provide technical assistance and consultations on disease and injury prevention and precautions
U.S. Public Health Service Commissioned Corps, NDMS	S/L/T (?)	Immediate medical response capabilities
(?)	DOD	Provide support in casualty clearing/staging and other missions as needed
HHS	S/L/T Personnel	Seek individual clinical health and medical care specialists from the Department of Veterans Affairs (VA) to assist State, Local, and Tribal Personnel
HHS	S/L/T (?)	Request DHS, DOD, or the VA to provide medical equipment and supplies, including medical, diagnostic, and radiation-emitting devices, pharmaceuticals, and biologic products in support of immediate medical response operations and for restocking health care facilities in an area affected by a major disaster or emergency
HHS	DOD	Request coordination with ESF#1 - Transportation to provide support for the evacuation of seriously ill or injured patients to locations where hospital care or outpatient services are available
DOD	Patients	Regulating and tracking patients transported on DOD assets to appropriate treatment facilities (e.g., NDMS Non-Federal Hospitals)
HHS	Components, MRC, VA, DOD, DHS	Provide available personnel to support inpatient hospital care and outpatient services to victims who become seriously ill or injured regardless of location (which may include mass care shelters)
HHS	American Association of Blood Banks	Monitor blood availability and maintains contact with the American Association of Blood Banks Inter-Organizational Task Force on Domestic Disasters and Acts of Terrorism and, as necessary, its individual members
HHS, ESF#11	(?)	Ensure the safety and security of federally regulated foods
HHS, ESF#11	(?)	Ensure the safety and security of food-producing animals, animal feed, and therapeutics
HHS	DOL/OSHA	Implement the processes in the Worker Safety and Health Support Annex to provide technical assistance for worker safety and health
HHS	DOL/OSHA	Assist in monitoring the health and well-being of emergency workers;
HHS	DOL/OSHA	Perform field investigations and studies addressing worker health and safety issues
HHS	DOL/OSHA	Provide technical assistance and consultation on worker health and safety measures and precautions
HHS, DOE	Components	Assess exposures on the general population and on high-risk population groups
HHS	Components	Conduct field investigations, including collection and analysis of relevant samples
HHS	Components	Provide advice on protective actions related to direct human and animal exposures, and on indirect exposure through contaminated food, drugs, water supply, and other media
HHS	Components	Provide technical assistance and consultation on medical treatment, screening, and decontamination of injured or contaminated individuals
ESF#8	State/Local/Tribal (?)	Deploy teams with limited capabilities for victim decontamination
HHS	Public	Provide public health, disease, and injury prevention information that can be transmitted to members of the general public who are located in or near areas affected
HHS	Components, ESF#8	Assist in assessing the threat of vector-borne diseases
HHS	Components, ESF#8	Conduct field investigations, including the collection and laboratory analysis of relevant samples
HHS	Components, ESF#8	Provide vector control equipment and supplies
HHS	Components, ESF#8	Provide technical assistance and consultation on protective actions regarding vector-borne diseases
HHS	Components, ESF#8	Provide technical assistance and consultation on medical treatment of victims of vector-borne diseases
HHS, EPA	ESF#3, ESF#10, other ESF#8 Components	Assist in assessing potable water, wastewater, solid waste disposal issues, and other environmental health issues
HHS, EPA	ESF#3, ESF#10, other ESF#8 Components	Conduct field investigations, including collection and laboratory analysis of relevant samples
HHS	ESF#3, ESF#10, other ESF#8 Components	Provide water purification and wastewater/solid waste disposal equipment and supplies
HHS	ESF#3, ESF#10, other ESF#8 Components	Provide technical assistance and consultation on potable water and wastewater/solid waste disposal issues
HHS, DOD, DHS	S/L/T (?)	Establish temporary morgue facilities
HHS, DOD, DHS	S/L/T (?)	Perform victim identification by fingerprint, forensic dental, and/or forensic pathology/anthropology methods
HHS, DOD, DHS	S/L/T (?)	Process, preparation, and disposition of remains
HHS, ESF#11	S/L/T (?)	Protects the health of livestock and companion animals by ensuring the safety of the manufacture and distribution of foods and drugs given to animals used for human food production, as well as companion animals

HHS	S/L/T Health Organizations	Assist in establishing a registry of potentially exposed individuals, performing dose reconstruction, and conducting long-term monitoring of this population for potential long-term health effects
DOE	HHS, S/L/T (?)	Provides regional resources (Personnel, specialized equipment, and supplies) to evaluate, control, and mitigate radiological hazards to workers and the public
DOE NARAC	HHS, S/L/T Health Authorities	Provides near real-time transport, dispersion, and dose predictions of atmospheric releases of radioactive and hazardous materials that may be used by Authorities in taking protective actions related to sheltering and evacuation of people
DOE FRMAC	HHS, S/L/T Health Authorities	Assists in providing coordinated gathering of environmental radiological information and data
DOE FRMAC	HHS, S/L/T Health Authorities	Assists with consolidated data sample analyses, evaluations, assessments, and interpretations
HHS	DHS	Directs the activation of NDMS as necessary to support incident response operations
DHS	HHS, VA, DOD	Requests ESF #8 support from HHS, VA, and DOD to coordinate NDMS operations
HHS	DHS	Coordinates the provision of hospital care and outpatient services, veterinary services, and mortuary services through NDMS
DHS	HHS, S/L/T (?)	Activates the NDMS MIACG, composed of NDMS partner representatives (DHS, DOD, VA, and HHS), to support placement of victims/patients in NDMS hospitals for care
DHS, ESF#2	(?)	Provides communications support
DHS	(?)	Assists in providing information/liaison with emergency management officials in NDMS FCC areas
DHS	NIRT	Directs the Nuclear Incident Response Team
IMACC	(?)	Provides a single point for the coordination and dissemination of Federal atmospheric dispersion modeling and hazard prediction products that represent the Federal position during an Incident of National Significance
DHS CBP	ESF#8	Provides enforcement of international quarantines
FBI	ESF#8	Assists in victim identification
FBI	ESF#8	Provide legal advice concerning identification of the dead
FBI	HHS	Provide relevant information of any credible threat or other situation that could potentially threaten public health
FBI	ESF#8	Provides communication, transportation, and other logistical support to the extent possible
FBI	SNS	Provides security for the SNS and quarantine enforcement assistance, if required
DOS	Foreign Countries	Assists in communicating real-time actions taken by the United States and U.S. projections of the international consequence of the event (e.g., disease spread, quarantine, isolation, travel restrictions, pharmaceutical supply and distribution, and displaced persons)
DOS, USAID	Foreign Countries	Assists with coordination with foreign states concerning offers of support, gifts, offerings, donations, or other aid
DOT	FAA	Coordinates with the Federal Aviation Administration for air traffic control support for priority missions
VA	Non-Federal NDMS Hospitals	Coordinates with participating Non-Federal NDMS Hospitals
VA	Non-Federal NDMS Hospitals, Public	Provide incident-related medical care to authorized NDMS beneficiaries affected by a major disaster or emergency
VA	JFO, ESF#8, Responders	Furnishes available VA Hospital care and medical services to individuals responding to, involved in, or otherwise affected by a major disaster or emergency
VA	HHS, Public	Designates and deploys available medical, surgical, mental health, and other health service support assets
DOD/USACE	HHS	Provides technical assistance, equipment, and supplies in support of HHS
DOD/USACE	HHS	Temporary restoration of damaged public utilities affecting public health
GSA	ESF#8	Provides facilities, equipment, supplies, and other logistical support, including contracting for private-sector ground and air transportation
USPS	Public	Assists in the distribution and transportation of medicine and pharmaceuticals and medical information to the general public affected by a major disaster or emergency as needed
ARC	DWI	Provides coordination for uploading appropriate casualty/patient information from ESF #8 into the Disaster Welfare Information System
ESF#8	ARC	Provides coordination for uploading appropriate casualty/patient information from ESF #8 into the Disaster Welfare Information System

Initiator Entity	Receiver Entity	SEARCH & RESCUE Activity
ESF#9	US&R	Rapidly deploys components of the National US&R Response System to provide specialized life-saving assistance to State, Local, and Tribal Authorities
US&R		Locating victims trapped in collapsed structures
US&R		Extricating victims trapped in collapsed structures
US&R		Providing onsite medical treatment to victims trapped in collapsed structures
JMT	US&R TF	Provide coordination and logistical support to US&R Task Forces during emergency operations
JMT	US&R TF	Conduct needs assessments
JMT	State, Local, and Tribal Government Emergency Managers	Provide technical advice and assistance to State, Local, and Tribal Government Emergency Managers
JMT	ESF#9 NRCC, ESF#9 JFO, FCO	Provide US&R management and coordination assistance and expertise
JMT	US&R TF	Provide coordination of multiple Task Forces in the field under the direction of the ERT ESF #9 Leader
JMT	US&R TF, RRCC, Log Sect NRCC	Coordinate logistical support of deployed Task Forces beyond the initial 72-hour period of self-sufficiency
NRCC	US&R TF, JMT	Single point of contact for situation information during the initial stages of the incident
NRCC	US&R TF, JMT	Single point of contact for response status of US&R resources during the initial stages of the incident
	US&R Response System Staff	Notification of an Incident of National Significance with potential or actual structural collapse

US&R Response System Staff	ESF#9 NRCC, Supt Contractors, DHS/FEMA MILNO	Notifies the ESF #9 NRCC Staff, Support Contractors, and the DHS/FEMA Military Support Liaison Officer of a potential need for US&R response
ESF#9 NRCC	DHS/FEMA	Notifies DHS/FEMA of the potential need to activate Task Force, JMT, and Cooperative Agreements
ESF#9 NRCC	US&R TF, JMT	Issues Activation Orders for Task Forces and JMT members
ESF#9 NRCC	US&R TF, JMT	Issues Alert Orders placing additional Task Forces in a heightened state of readiness
ESF#9 NRCC	US&R	Issue an advisory to all National US&R Response System Task Forces advising of the incident and potential need for deployment of US&R assets
ESF#9 NRCC	JMT, JMT-A, DOD/USACE JMT StS Supt Team	Alert JMT regular or Advance Element (JMT-A) Staff and USACE JMT StS Support Teams of potential deployment
ESF#9 NRCC	DAT, JMT-A, DHS/FEMA RRCC, State, Local Govt	Collects assessment information from Damage Assessment Teams, JMT-A members, DHS/FEMA Regional officials, and State and Local Government officials for inclusion in situation Reports and for decision-making regarding the need for US&R resources
ESF#9 NRCC	DHS/FEMA Reg Office	The NRCC notifies the DHS/EPR/FEMA Regional Office responsible for the affected area
ESF#9 NRCC	US&R Regional POC	Copies of all advisories and Alert and Activation Orders issued by the NRCC are transmitted to the Regional US&R point of contact for the affected region, as well as for those regions whose resident Task Forces have been alerted or activated
ESF#9 NRCC	US&R Regional POC	Initial recommendations on US&R resources to be alerted or activated are coordinated with the Regional US&R point of contact.
US&R Regional POC	State Govt, State US&R TF	Regional US&R points of contact with alerted or activated Task Forces maintain contact with the sponsoring states and Task Forces
ESF#9 NRCC		Regional ESF #9 contact provides information on the need for US&R resources
State Govt	ESF#9 NRCC	Regional officials process state requests for Federal US&R assistance
ESF#9 Regional POC	US&R TF, JMT	Regional ESF #9 Representative coordinates the preparation for the arrival of Task Forces and JMT members and ensures the JMT is fully incorporated into the Region's ERT structure
ESF#9 Regional POC, JMT	US&R TF	Regional ESF #9 Representative provides overall management and coordination of all deployed US&R resources through the JMT
ESF#9 Regional POC	ERT Funct Groups	Regional ESF #9 Representative coordinates all US&R activities with the functional groups of the ERT
ESF#9 Regional POC	ESF#9 NRCC Lead	ESF #9 Representative keeps the ESF #9 Leader in the NRCC informed of all US&R Field activities
ESF#9 Field Lead	ESF#9 NRCC	NRCC acts on unmet requirements for equipment and supplies forwarded from the ESF #9 Leader in the field
ESF#9 NRCC	IIMG	The NRCC forwards issues involving competing requirements and scarce resource allocation to the Interagency Incident Management Group as appropriate
ESF#9 NRCC	US&R TF, JMT	NRCC issues Demobilization Orders to Task Forces and JMT members
ESF#9 ERT Lead, JMT Lead	Local Incident Cdr	ERT ESF #9 Leader and JMT Leader establish contact with the Local Incident Commander
ESF#9 ERT Lead, JMT Lead	Local Incident Cdr	Develop a plan to integrate national US&R resources into the Local incident command structure. The ESF #9 Leader works with the Local Incident Commander to develop written delegations of authority to national US&R resources as appropriate
ESF#9 ERT Lead, JMT Lead, JMT Med Unit Lead	ESF#8 Field Reps	In the event State and Local Emergency medical services resources are overwhelmed, the ERT ESF #9 Leader, in conjunction with the JMT Leader and JMT Medical Unit Leader, coordinate with Field Representatives of ESF #8 – Public Health and Medical Services
ESF#9 ERT Lead, JMT Lead, JMT Med Unit Lead	ESF#8 Field Reps	Develop procedures for the transfer of victims extricated from collapsed structures to Disaster Medical Assistance Teams for stabilization and transport to definitive medical care locations
JMT	US&R TF Field	JMT develops a mechanism for resupply of Task Forces operating in the affected area
ESF#9 Field Lead	ESF#9 NRCC	The ESF #9 Leader works with Regional ESFs to obtain required equipment and supplies
ESF#9 Lead JFO?	NRCC	The ESF #9 Leader passes unmet or competing requirements to the NRCC for further action
ESF#9 Lead JFO?, JMT Lead		ESF #9 Leader, in conjunction with the JMT Leader, continually monitors the situation
ESF#9 Lead JFO?, JMT Lead		Develops recommendations on additional resources needed
ESF#9 Lead JFO?, JMT Lead		Develops recommendations on demobilization of existing resources
JMT	ESF#9 Lead JFO?	JMT develops a demobilization plan for the concurrence of the ESF #9 Leader
ESF#9 Lead JFO?	ESF#9 NRCC	Recommendations contained in the demobilization plan are passed to the NRCC for decision
DHS/FEMA	US&R TF Field	Coordinates logistical support for US&R assets during field operations
DHS/FEMA		Provides status reports on US&R operations throughout the affected area
ESF#8	US&R TF Med Team, JMT	Provides operational support to US&R task force medical teams and JMT from ESF #8 – Public Health and Medical Services, as requested by DHS, to provide liaisons; medical supplies, equipment, and pharmaceuticals; supporting personnel; and veterinary support
DOC/NOAA	ESF#9	Acquires and disseminates weather data, forecasts, and emergency information
DHS	DOD/USACE	At the request of DHS, deploys trained StS and Technical Search Specialist teams to supplement the US&R Task Forces and JMTs
DOD/USACE	ESF#9	Provides structural engineering analysis
DOD/USACE	ESF#9	Recommends hazard mitigation
DOD/USACE	ESF#9	Recommends shoring
DOD/USACE	ESF#9	Ascertain structural integrity and assesses whether buildings are safe to enter
DOD/USACE	ESF#9	Provides building stability monitoring
DHS	HHS	Provides operational support to US&R task force medical teams and JMTs from ESF #8 – Public Health and Medical Services, as requested by DHS
DHS/USCG	ESF#9	Assists in water rescue in areas of inundation
DOL/MSHA	ESF#9	Mine Safety and Health Administration assists with search and rescue and can provide mine rescue teams, mobile command centers, seismic location systems, TV probe systems, gas sampling analysis, and robot explorers
DOT	ESF#9	Provides transportation support to US&R Task Forces and JMTs as requested

NASA	ESF#9	Provides personnel in appropriate technical disciplines, such as its Disaster Assistance and Rescue Team, to support US&R Task Forces and JMTs
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Initiator Entity	Receiver Entity	HAZARDOUS MATERIALS Activity
ESF#10		Provides Federal support in response to an actual or potential discharge and/or uncontrolled release of oil or hazardous materials
ESF#10		Detect, identify, contain, clean up, or dispose of released oil and hazardous materials
ESF#10		Stabilizing the release through the use of berms, dikes, or impoundments
ESF#10		Capping of contaminated soils or sludge
ESF#10		Use of chemicals and other materials to contain or retard the spread of the release or to decontaminate or mitigate its effects
ESF#10		Drainage controls
ESF#10		Fences, warning signs, or other security or site-control precautions
ESF#10		Removal of highly contaminated soils from drainage areas
ESF#10		Removal of drums, barrels, tanks, or other bulk containers that contain oil or hazardous materials
ESF#10		Household hazardous waste collection
ESF#10		Permitting and monitoring of debris disposal
ESF#10		Water quality monitoring and protection
ESF#10		Air quality sampling and monitoring
ESF#10		Protection of natural resources
RRT	ESF#10 SA, OSC	During a response, RRTs deploy their respective agency response resources and provide assistance and advice to the Federal OSC(s)
OSC	Federal Agencies	At the Incident Command Post (ICP) level, the Federal OSC carries out his/her responsibilities under the NCP to coordinate, integrate, and manage overall Federal efforts to detect, identify, contain, clean up, dispose of, or minimize releases of oil or hazardous materials, or prevent, mitigate, or minimize the threat of potential releases
EPA, DHS/USCG		For a SONS, EPA or DHS/USCG may name a "senior Agency official" (EPA) or National Incident Commander (DHS/USCG)
EPA SAO, DHS/USCG Natl Inc Cdr	OSC	Assists the OSC, or assumes certain functions of the OSC, respectively (e.g., communicating with the affected parties and public, coordinating resources at the national level)
ESF#10	OSC, Federal Agencies	When more than one Federal OSC is involved in implementing a response due to multiple response actions, ESF #10 is the mechanism through which close coordination is maintained among all Agencies and OSCs
EPA, DHS/USCG	ESF#10	Primary agency ensures ESF #10 response actions are properly coordinated and carried out
ESF#10	LE, FBI	Provides assistance, investigative support, and intelligence analysis for the oil/hazardous materials response in coordination with the law enforcement and criminal investigation activities
ESF#10	State Govt	Coordinates the provision of support to and the overall management of the various response sites
ESF#10	State Govt	Ensure actions are taken to mitigate, clean up, and dispose of oil and hazardous materials and minimize the impact of the incidents
ESF#10	Fed, State, Local Govt, Industry	Close coordination with Federal, State, and Local officials, as well as the private sector
ESF#10	Fed, State, Local Govt, Industry	Establish priorities for response support
EPA, DHS/USCG	IIMG	Interactions with the Interagency Incident Management Group (IIMG)
EPA, DHS/USCG	ESF#10 Reg	Maintains coordination with ESF #10 regional components
		Initial situation assessment
JFO	HSOC	Incident reports
EPA EOC, DHS/USCG Offc of Resp	HSOC	Incident management efforts
ESF#10 Rep NRCC	ESFs NRCC	National-level coordination and liaison among ESFs
ESF#10 Rep NRCC	Plan Sect NRCC, IIMG	Provides accurate ESF technical information to the NRCC Planning Section and the IIMG
EPA, DHS/USCG	ESF#10 Reg	Provides guidance and direction to its regional response elements as necessary on issues such as interregional resource use, allocation, and mobilization
EPA, DHS/USCG	NRT	Primary agency consults the NRT for advice and assistance in carrying out activities under ESF #10
EPA, DHS/USCG	DHS	Works with DHS during the incident to establish appropriate mechanisms for IIMG/NRT coordination, depending on the needs of the incident
NRT	IIMG	The NRT may also send a liaison to the IIMG to facilitate IIMG/NRT interactions, synchronize efforts, and avoid redundant or conflicting activities. In this case, the NRT liaison and primary agency Lead work together to coordinate IIMG/NRT interactions
IIMG	NRT	Provide subject-matter expertise in oil/hazardous materials responses to the IIMG
IIMG	NRT	NRT may also be called upon to provide input to the Homeland Security Council or other White House entities through the IIMG
EPA SFO, DHS/USCG SFO	PFO, FCO	Represents ESF #10 in the JFO in its interactions with the PFO and FCO
EPA SFO, DHS/USCG SFO	ESF#10 SA, ESFs JFO, ESF#10 Rep HQ, OSC, RRT, State Govt	Maintains close coordination with support Agencies, other on-scene ESFs, headquarters ESF #10 representatives, OSCs, RRTs, and State officials
PFO	EPA SFO, DHS/USCG SFO, OSC, ESF#10 Rep JFO	Provide their full and prompt cooperation, resources, and support to the PFO, as appropriate and consistent with applicable authorities
EPA SFO, DHS/USCG SFO	JFO CG	The primary agency SFO participates in the JFO Coordination Group when appropriate
EPA SFO, DHS/USCG SFO	ERT JFO	Ensures appropriate ESF #10 staffing in other JFO units
ESF#10 Rep RRCC	RRCC	Assist in coordination of regional support efforts
ESF#10 Reg Lead	OSC, RRT	Regional Lead for ESF #10, in coordination with the OSC, consults the RRT for advice or assistance
ESF#10 Reg Lead	RRT, JFO	Establishes appropriate mechanisms for the RRT to coordinate with the JFO during an incident as needed
ESF#10 Reg Lead	JFO, Area Cmd	ESF #10 regional Lead ensures coordination between the JFO and Area Command, as needed, on matters relating to ESF #10 activities

ESF#10 Reg Lead	FBI JOC	Regional Lead for ESF #10 ensures ESF #10 response activities are fully integrated and coordinated with the Federal Bureau of Investigation Joint Operations Center, when established for terrorist events
ESF#10 Reg Lead	OSC	Regional ESF #10 Lead supports Federal OSCs and coordinates their activities
ESF#10 Reg Lead	ESF#10, Fed, State, Local, Tribal Response Agencies	Ensures that ESF #10 activities are integrated and coordinated with other Federal, State, Local, and Tribal response activities to make the best use of response resources and to avoid gaps or overlaps in response actions
OSC		Direct oil and hazardous material response efforts
OSC		Coordinate all other efforts at the scene of a discharge or release
OSC	ESF#10 Reg Lead	Maintain close coordination with the regional ESF #10 Lead to ensure the response is consistent with Federal priorities
OSC	ESF#10 SFO JFO	OSC communicates directly with the ESF #10 SFO at the JFO
ESF#10 SFO JFO	PFO, FCO	The SFO coordinates with the PFO and FCO/FRC
Unified Cmd	JFO CG	Unified Command communicates with the JFO Coordination Group
ESF#10 JFO	ESF#15, Public, JIC	Public communications generally are coordinated through ESF #15 – External Affairs in consultation with the JFO and Joint Information Center
OSC	Public	To communicate with the media/public on tactical operations and matters affecting public health and safety directly from the scene, particularly during the early stages of the emergency response
ESF#10 HQ	ESF#10 SA HQ, ESF#10 SA Reg	Confirm that members of national and regional ESF #10 staffs are notified
ESF#10 HQ	ESF#10 Reg	Establish communications with the affected regional ESF #10 elements
ESF#10 HQ	ESF#10 Reg, State Govt	Establish communications with designated backup regions and with other appropriate State and regional elements
ESF#10 HQ	ESF#5 NRCC, ESFs NRCC	Coordinate with other national-level ESFs, particularly ESF #5 – Emergency Management
ESF#10 HQ		Identify extent of oil and hazardous materials incidents
ESF#10 HQ		Identify initial resource requirements
ESF#10 HQ	FBI	For terrorism incidents, provide support as required during the response while continuing to carry out NCP response actions
RRCC	ESF#10 Reg	Notification
ESF#10 Reg	ESF#10 SA Reg	Alert members of the regional ESF #10
ESF#10 Reg	ESF#10 SA Reg, ERT-A, JFO	Deploy representatives to the ERT-A and to the ERT
ESF#10 Reg	ESF#10 HQ, ESF#10 NRCC	Coordinate and communicate with the headquarters ESF #10 at the NRCC
ESF#10 Reg	RRCC	Establish communications with the RRCC
ESF#10 Reg	SEOC	Establish communications with the SEOC
ESF#10 Reg	RRCC, SEOC	Obtain initial damage estimates
ESF#10 Reg	ESF#10 Reg	Coordinate with ESF #10 elements in non-impacted regions to obtain backup and additional assistance
ESF#10 Reg		Assess the situation, including the nature, amount, and locations of actual or potential releases of oil and hazardous materials
ESF#10 Reg		Assess pathways to human and environmental exposure
ESF#10 Reg		Assess probable direction and time of travel of the materials
ESF#10 Reg		Assess potential impact on human health, welfare, safety, and the environment
ESF#10 Reg		Assess types, availability, and location of response resources, technical support, decontamination and cleanup services
ESF#10 Reg		Assess priorities for protecting human health and welfare and the environment through appropriate prevention and/or response actions
ESF#10 Reg Lead	OSC, RRT	Closely coordinates with the OSC(s) and the RRT (if convened) to develop and implement a response strategy
ESF#10 reps Reg SA	ESF#10 Reg SA	Coordinate with their Agencies to meet ESF #10 needs and carry out ESF actions
ESF#10 Reg	Reconnaissance Teams, other ESFs, and Federal, State, Local, and Tribal Agencies	Receiving damage information from Reconnaissance Teams, other ESFs, and Federal, State, Local, and Tribal Agencies
ESF#10 Reg	Federal, State, Local, and Tribal Agencies	Identifying ESF support needs
ESF#10 Reg	Federal, State, Local, and Tribal Agencies	Establishing response priorities in coordination with Federal, State, Local, and Tribal Agencies
ESF#10 Reg	Federal, State, Local, and Tribal Agencies	Validating priorities
ESF#10 Reg		Identifying the resources required to meet the needs
ESF#10 Reg	State, Local, and Tribal governments, other Federal Agencies, and the Private Sector	Working with State, Local, and Tribal Governments, other Federal Agencies, and the private sector to maximize use of available regional assets
ESF#10 Reg		Identify resources required from outside the region
ESF#10 Reg		Initiating actions to locate and move resources into the incident area
ESF#10 Reg	ESF#1	Transport of resources to be coordinated with ESF #1 – Transportation
ESF#10 Reg	JFO	Maintaining close coordination with the JFO to share information and ensure effective response to requests for assistance
ESF#10 Reg		Coordinate on-scene response operations at the ICP
OSC	EPA Reg, DHS/USCG Reg	Coordinate all significant actions with the ESF #10 Regional Primary Agency
EPA HQ	Region, DHS/USCG, IIMG, NRCC, ESFs NRCC, NRT	Maintains close coordination between EPA Headquarters and the affected Regional Office(s); the DHS/USCG, as appropriate; the IIMG; the NRCC; other ESFs; and the NRT
EPA HQ, DHS/USCG HQ	ESF#5 NRCC	Provides damage reports
EPA HQ, DHS/USCG HQ	ESF#5 NRCC	Provides assessments
EPA HQ, DHS/USCG HQ	ESF#5 NRCC	Provides situation reports

EPA HQ, DHS/USCG HQ	ESF#10 RRCC, ESF#10 JFO	Facilitates resolution of conflicting demands for hazardous materials response resources
EPA HQ, DHS/USCG HQ	NRT, IIMG	Ensures coordination between NRT and IIMG activities
EPA HQ, DHS/USCG HQ	RRT, JFO	Ensure coordination between RRT and JFO activities
EPA HQ, DHS/USCG HQ	Region	Coordinates (through Headquarters) the provision of backup support from other regions to the affected area
EPA HQ, DHS/USCG HQ	ESF#10	Provides technical, coordination, and administrative support and personnel, facilities, and communications for ESF #10
EPA HQ, DHS/USCG HQ	Federal Agencies	Coordinates, integrates, and manages the overall Federal effort to detect, identify, contain, decontaminate, clean up, or dispose of or minimize discharges of oil or releases of hazardous materials, or prevent, mitigate, or minimize the threat of potential releases
EPA Special Teams EPA ERT, EPA RERT	Responders	Provide specialized technical advice and assistance to responders
EPA HQ, DHS/USCG HQ		Coordinates, integrates, and provides investigative support, intelligence analysis, and legal expertise on environmental statutes related to oil and hazardous materials incidents, particularly regarding criminal cases, in support of responders
EPA HQ, DHS/USCG HQ	Responders	Provide investigative, scientific, and forensic technical advice, assistance, and other threat assessment in support of responders
DHS/USCG HQ	Region, DHS/USCG Area/Dist Offc, EPA, IIMG, NRCC, ESFs NRCC, NRT	Maintains close coordination between DHS/USCG headquarters and the affected Area and District Office(s); the EPA, as appropriate; the IIMG; the NRCC; other ESFs; and the NRT
DHS/USCG NSF, DHS/USCG NST	Responders	National Strike Force, composed of three strike Teams located on the Pacific, Atlantic, and Gulf coasts, to provide technical advice, assistance, and communications support for response actions
USDA/FS	ESF#10	Measures, evaluates, and monitors the impact of the emergency incident on natural resources
USDA/FS	ESF#10	Provides predictions of the effects of pollutants on soil and their movements over and through soil
USDA/FS	ESF#10	Assists in developing protective measures and damage assessments
USDA/FS	ESF#10	Assists in the disposition of livestock and poultry contaminated with hazardous materials
DOC/NOAA	ESF#10	Provides operational weather data
DOC/NOAA, IMAAC	ESF#10	Prepares forecasts tailored to support the response, through the Interagency Modeling and Atmospheric Assessment Center (IMAAC) when activated
DOC/NOAA	ESF#10	Provides expertise on natural resources and coastal habitat, the environmental effects of oil and hazardous materials, and appropriate cleanup and restoration alternatives
DOC/NOAA	ESF#10	Coordinates NOAA scientific support for responses in coastal and marine areas, including assessments of the hazards that may be involved
DOC/NOAA	ESF#10	Predicts pollutant movement, dispersion, and characteristics (marine) over time
DOC/NOAA	ESF#10	Provides information on meteorological, hydrological, ice, and oceanographic conditions for marine, coastal, and inland waters
DOC/NOAA	ESF#10	Provides charts and maps for coastal and territorial waters and the Great Lakes
DOC/NOAA	ESF#10	Conducts emergency hydrographic surveys, search and recovery, and obstruction location to assist safe vessel movement
HHS	ESF#10	Provides assistance on all matters related to the assessment of health hazards at a response and protection of response workers and the public health
HHS	ESF#10	Determines whether illnesses, diseases, or complaints may be attributable to exposure to a hazardous material
HHS	ESF#10	Establishes disease/exposure registries and conducts appropriate testing
HHS	ESF#10	Develops, maintains, and provides information on the health effects of toxic substances
HHS	ESF#10, EPA, USDA	Works in cooperation with EPA and USDA to ensure the proper disposal of contaminated food or animal feed
DHS/IAIP IL	ESF#10	Infrastructure Liaison to address all issues regarding the recovery and restoration of critical infrastructure affected by a release of oil or hazardous materials
GSA, ESF#7	ESF#10	Provides logistics support
GSA, ESF#2	ESF#10	Provides telecommunications support

Initiator Entity	Receiver Entity	AGRICULTURE/ NATURAL RESOURCES Activity
ESF#11	State, Local, and Tribal Authorities and other Federal Agency	Supports State, Local, and Tribal Authorities and other Federal Agency efforts to address provision of nutrition assistance
ESF#11	State, Local, and Tribal Authorities and other Federal Agency	Control and eradication of an outbreak of a highly contagious or economically devastating animal/zoonotic disease, highly infective exotic plant disease, or economically devastating plant pest infestation
ESF#11	State, Local, and Tribal Authorities and other Federal Agency	Assurance of food safety and food security (under Department of Agriculture (USDA) jurisdictions and Authorities)
ESF#11	State, Local, and Tribal Authorities and other Federal Agency	Protection of natural and cultural resources and historic properties (NCH) resources
ESF#11, USDA/FNS	State, Local, and Tribal Authorities and other Federal Agency	Determining nutrition assistance needs
ESF#11, USDA/FNS	State, Local, and Tribal Authorities and other Federal Agency	Obtaining appropriate food supplies
ESF#11, USDA/FNS	State, Local, and Tribal Authorities and other Federal Agency	Arranging for delivery of the supplies

ESF#11, USDA/FNS	State, Local, and Tribal Authorities and other Federal Agency	Authorizing disaster food stamps
ESF#11, USDA/APHIS	State, Local, and Tribal Authorities and other Federal Agency	Implementing an integrated Federal, State, Local, and Tribal response to an outbreak of a highly contagious or economically devastating animal/zoonotic disease, an outbreak of a highly infective exotic plant disease, or an economically devastating plant pest infestation
ESF#11, USDA/APHIS	ESF#8, State, Local, and Tribal Authorities and other Federal Agency	Ensures, in coordination with ESF #8 – Public Health and Medical Services, that animal/veterinary/wildlife issues in natural disasters are supported
ESF#11, USDA/FSIS	State, Local, and Tribal Authorities and other Federal Agency	Inspection and verification of food safety aspects of slaughter and processing plants, products in distribution and retail sites, and import facilities at ports of entry
ESF#11, USDA/FSIS	State, Local, and Tribal Authorities and other Federal Agency	Laboratory analysis of food samples
ESF#11, USDA/FSIS	State, Local, and Tribal Authorities and other Federal Agency	Control of products suspected to be adulterated
ESF#11, USDA/FSIS	State, Local, and Tribal Authorities and other Federal Agency	Plant closures
ESF#11, USDA/FSIS	State, Local, and Tribal Authorities and other Federal Agency	Foodborne disease surveillance
ESF#11, USDA/FSIS	State, Local, and Tribal Authorities and other Federal Agency	Field investigations
ESF#11, DOI	State, Local, and Tribal Authorities and other Federal Agency	Conserve, rehabilitate, recover, and restore NCH resources
ESF#11	State EMA, Local EMA, Tribal EMA, Private, JFO CG, RRCC, NRCC	Actions undertaken under ESF #11 are coordinated with and conducted cooperatively with State, Local, and Tribal incident management officials and with private entities, in coordination with the Joint Field Office (JFO) Coordination Group, the Regional Response Coordination Center (RRCC), and National Response Coordination Center (NRCC) as required
ESF#11 Support Agencies	USDA, DOI, ESF#11 Support Agency Assets & Resources	Each supporting Agency is responsible for managing its respective assets and resources after receiving direction from the primary Agency for the incident
ESF#11	Federal, State, Local, Vol Orgs	Transportation and distribution of food supplies within the affected area are arranged by Federal, State, Local, and voluntary organizations
ESF#11	ESF#6	ESF #11 officials coordinate with, and support as appropriate, Agencies responsible for ESF #6 – Mass Care, Housing, and Human Services, involved in mass feeding
ESF#11, USDA, DOI	ESF#11 Support Agencies	Organizes and coordinates the capabilities and resources of the Federal Government to facilitate the delivery of services, technical assistance, expertise, and other support for Incidents of National Significance
ESF#11		Ensures the safety and security of the Nation's commercial supply of food
USDA Coord-R	ESF#11 Reg	The regional ESF #11 operates under the direction of a USDA coordinator
USDA Reg	ESF#11 RRCC	USDA provides the regional point of contact within the RRCC and represents ESF #11 in its dealings with the JFO Coordination Group
USDA	IIMG	ESF #11 coordinator provides information to and/or attends meetings of the Interagency Incident Management Group (IIMG)
ESF#11, USDA/FNS		Determines the critical needs of the affected population in terms of numbers of people, their location, and usable food preparation facilities for congregate feeding
ESF#11, USDA/FNS		Catalogs available resources of food, transportation, equipment, storage, and distribution facilities and is able to locate these resources geographically
ESF#11, USDA/FNS		Ensures that all identified USDA food is fit for human consumption
ESF#11, USDA/FNS		Coordinates shipment of USDA food to staging areas within the affected area
ESF#11, USDA/FNS		Initiates direct market procurement of critical food supplies that are unavailable from existing inventories
ESF#11, USDA/FNS		Authorizes the Disaster Food Stamp Program
ESF#11, USDA/APHIS		APHIS addresses the potential for outbreaks in multiple States and provides guidance to unaffected States in taking immediate precautionary measures within their borders
	USDA/OIG	If a possible intentional pathogen release is reported, animal health authorities immediately notify USDA's Office of Inspector General (OIG)
USDA/OIG	HSOC	Contacts the DHS Homeland Security Operations Center if a possible intentional pathogen release is reported
USDA/OIG	Federal, State, Local LE Agencies	As the situation warrants, the USDA OIG notifies and coordinates with the appropriate law enforcement agencies at the Local, State, and Federal levels
USDA/OIG	Federal LE	The USDA OIG conducts any subsequent criminal investigation jointly with other appropriate Federal law enforcement agencies
USDA/OIG		If the outbreak is determined to be a criminal but not a terrorist act, the USDA OIG assumes primary Federal responsibility for a law enforcement response
USDA/OIG	DOJ/FBI WMD Unit	If a terrorist act is suspected in connection with an outbreak, the USDA OIG notifies the Weapons of Mass Destruction Unit of the Department of Justice/Federal Bureau of Investigation (FBI)
USDA/OIG, Federal LE, DOJ/FBI		The USDA OIG, other appropriate Federal law enforcement agencies, and the FBI conduct a joint criminal investigation
USDA/APHIS		The APHIS provides for the inspection, fumigation, disinfection, sanitation, pest extermination, and destruction of animals or articles found to be so infected or contaminated as to be sources of dangerous infection to human beings and takes such other measures as necessary

USDA/FSIS		Assesses the operating status of inspected meat, poultry, and egg product processing, distribution, import, and retail facilities in the affected area
USDA/FSIS		Evaluates the adequacy of available inspectors, program investigators, and laboratory services relative to the emergency on a geographical basis
DOI	State, Local, Tribal, Private	Determines the critical needs and resources available for NCH resources protection, in consultation with State, Local, Tribal, and private entities
DOI		Coordinates provision of necessary assistance within the affected area
USDA/FNS		Expedites requests, if any, for emergency issuance of food stamp benefits after access to commercial food channels is restored
USDA/FNS		Establishes logistical links with organizations involved in long-term congregate meal services
USDA/FNS		Establishes need for and effects replacement of food products transferred from existing FNS nutrition assistance program inventories
USDA/APHIS	IIMG	Provides information and recommendations to the IIMG for incidents involving an outbreak of highly contagious/zoonotic animal disease, highly infective exotic plant disease, or economically devastating plant pest infestation that may require quarantine actions or that may impact intrastate/interstate commerce
USDA/APHIS		Assigns veterinary personnel to assist in delivering animal health care to injured or abandoned animals and performing veterinary preventive medicine activities, including the conducting of field investigations and the provision of technical assistance and consultation as required
USDA/FSIS		Inspects and verifies slaughter and processing plants, distribution and retail sites, and import facilities at ports of entry
USDA/FSIS		Engages in laboratory analysis activities to screen meat, poultry, and egg products for chemical, biological, and radiological agents
USDA/FSIS		Suspends operations of meat, poultry, and egg processing plants as appropriate
USDA/FSIS		Engages in surveillance of food safety/security-related illness, injury, and other consumer complaints
USDA/FSIS	State, Local, Vol Orgs	Coordinates with State, Local, and voluntary organizations to determine the extent to which FSIS resources are needed and can be provided
USDA/FSIS		Conducts product tracing to determine the source, destination, and disposition of adulterated and/or contaminated products
USDA/FSIS		Controls all identified FSIS-inspected products at inspected establishments that are suspected or found to be adulterated through product recall, seizure, and detention and/or closures of regulated establishments
DOI		Provides scientific/technical advice, information, and assistance to help prevent or minimize injury to and to preserve, protect, conserve, stabilize, rehabilitate, or restore NCH resources
DOI		Establishes logistical links with organizations involved in long-term NCH resources protection, preservation, conservation, rehabilitation, recovery, stabilization, and restoration
USDA/FNS		Determines the availability of USDA foods that could be used for human consumption
USDA/FNS		Assesses damage to food supplies
USDA/FNS	State, Local, Tribal Officials	Coordinates with State, Local, and Tribal officials to determine the nutrition needs of the population in the affected areas
State	Admin USDA/FNS, USDA/FNS	At the discretion of the Administrator of the FNS, and upon request by the State, approves emergency issuance of food stamp benefits
Admin USDA/FNS, USDA/FNS		At the discretion of the Administrator of the FNS, makes emergency food supplies available to households for take-home consumption
USDA/FNS	State, Vol Orgs	Works with State and voluntary Agencies to develop a plan of operation that ensures timely distribution of food in good condition to the proper location, once need has been determined
USDA/APHIS Vet Svcs	USDA/APHIS Vet Svcs FADDs	Detects animal disease anomalies and assigns Foreign Animal Disease Diagnosticians to conduct investigations
USDA/APHIS Vet Svcs	Fed, State Offcls	Circulates warning notice to appropriate Federal and State officials in order to facilitate a more timely and efficient response
USDA/APHIS Vet Svcs	ESFs, VMAT, Vol Animal Care Orgs	Coordinates tasks with other ESFs, Veterinary Medical Assistance Teams, and voluntary animal care organizations to respond
USDA/APHIS Vet Svcs	ESF#8	Coordinates surveillance activities along with ESF #8 – Public Health and Medical Services in zoonotic diseases
USDA/APHIS Vet Svcs	ESF#8	Coordinates with ESF #8 in the case of a natural disaster in which animal/veterinary/wildlife issues arise, to ensure support for such issues
Grower, State Lab, State DOA Diag Lab	SPR Offcl, USDA/APHIS/PPQ SPH Dir	The grower and/or the State land-grant university diagnostic laboratory or State Department of Agriculture diagnostic laboratory contacts the State Plant Regulatory Official as well as the State Plant Health Director of the Plant Protection and Quarantine program
USDA/APHIS/PPQ Fed SPH Dir	USDA/APHIS/PPQ Reg, USDA/APHIS/PPQ HQ	The Director then notifies the Plant Protection and Quarantine program's regional and headquarters offices
USDA/APHIS/PPQ Fed SPH Reg Dir, Asst Dir PD&M	SPR Offcl, USDA/APHIS/PPQ SPH Dir	Plant Protection and Quarantine Region Director and the Assistant Deputy Administrator for Pest Detection and Management Programs notifies the State Plant Regulatory Official and the State Plant Health Director in the State of origin that the presence of the exotic plant disease or plant pest has been confirmed
Asst Dir PD&M	Natl Plant Board (NPB)	Assistant Deputy Administrator then notifies the National Plant Board and all trading partners of the confirmation
USDA/FSIS		Assesses whether meat, poultry, and egg product processors, distributors, and importers in the affected area are able to provide safe and secure food
USDA/FSIS	Fed, State, Local offcls, Industry	Works with Federal, State, and Local Authorities as well as industry to conduct tracing, recall, and control of adulterated products
DOI		Provides scientific/technical advice, information, and assistance to help prevent or minimize injury to and to restore or stabilize NCH resources
DOI, NIFC, USDA		Makes available the response resources of the National InterAgency Fire Center, such as incident management teams, communications equipment, transportation resources, temporary housing and feeding resources, etc., in cooperation with USDA and to the extent possible
USDA		Provides technical advice, information, and assistance to help prevent or minimize injury to and to restore or stabilize NCH resources
DOC/NOAA		Makes available an environmental data archive for determining baseline conditions

DOC/NOAA		Provides contaminant analysis expertise and facilities
DOC/NOAA		Provides aerial mapping and satellite remote sensing for damage assessment
DOC/NOAA		Provides detailed site-specific weather forecasts and forecasts of travel time for river contaminants
DOC/NOAA		Provides expertise and assistance on coral reefs and coral reef ecosystems
DOC/NOAA		Provides expertise and consultation on marine mammals and essential fish habitat issues
DOC/NOAA		Provides seafood inspection capabilities to assess safety, wholesomeness, proper labeling, and quality of fish and fishery products through process and product verifications, product evaluations and certifications, and laboratory analysis
DOD		Assesses the availability of DOD transportation equipment, material handling equipment, and personnel for support. This responsibility is confined to the posts, camps, and stations within or adjacent to the affected area
DOD		Assists animal emergency response organizations, or others as requested and appropriate
DOD		Provides resources including senior Army Veterinary Corps Officers to function as Defense Veterinary Liaison Officers and Defense Veterinary Support Officers (who serve as the on-site point of contact for DOD veterinary functions) and other military specialists
DOD	USDA/APHIS	Provides laboratory support to assist and augment the capabilities of APHIS
DOD/USACE		Provides expertise and resources to assist in the removal and disposal of contaminated and non-contaminated debris, to include animal carcasses and debris affecting NCH resources
HHS		Determines which foods are fit for human consumption and identifies potential problems of contaminated foods
HHS		Provides laboratory and diagnostic support, subject-matter expertise, and technical assistance as well as field investigators to assist in product tracing, inspection and monitoring, and interdiction activities
HHS		Provides human health-related information, including surveillance for food borne disease and occupational safety and health issues
DHS	DHS IL	Coordinates with the Infrastructure Liaison concerning all issues regarding the recovery and restoration of the associated critical infrastructure sector supported by the ESF
DHS/CBP, DHS/USCG		Provides additional support in interdicting adulterated products in transport and at ports of entry; subject-matter expertise and technical assistance (e.g., Customs and Border Protection Agricultural Specialists); and air and transport services (e.g., the U.S. Coast Guard), as needed, for personnel and laboratory samples
DOI/USGIS		Serves as the point of contact for any zoonotic diseases involving wildlife
DOI/USGIS		Assists in responding to a highly contagious/zoonotic disease, biohazard event, or other emergency involving wildlife by providing wildlife emergency response teams
DOI/USGIS		Geospatial assessment and mapping tools
DOI/USGIS		Assistance in the identification of new emerging and resurging zoonotic diseases
DOI/USGIS		Assistance with the prevention, control, and eradication of any highly contagious/zoonotic disease involving wildlife, and carcass disposal facilities, as appropriate
EPA		Provides technical assistance, subject-matter expertise, and support for biological, chemical, and other hazardous agents on contaminated facility remediation, environmental monitoring, and contaminated agriculture (animal/crops) and food product decontamination and disposal
EPA	USDA, HHS, Industry	Works with USDA, HHS, and the private sector to identify suitable and available antimicrobial and other pesticides to be used for treatment and decontamination of pathogens on crops, on environmental surfaces, and in water. Approves the use of these pesticides
EPA	FRMAC	In the event of a nuclear or radiological emergency, supports the FRMAC during the initial phase of the emergency and leads the FRMAC for the later phases
EPA, EPA/ATEFH		Provides protective action assistance through the Advisory Team for the Environment, Food, and Health
EPA		Provides investigative support and intelligence analysis for incidents involving oil or hazardous materials
EPA		Provides technical assistance in determining when water is suitable for human consumption and canning
ARC		Identifies and assesses requirements for food and distribution services on a two-phase basis: (1) a critical emergency needs immediately after the disaster, and (2) longer-term sustained needs after the emergency phase has ended. Coordinates the food distribution efforts of other voluntary organizations

Initiator Entity	Receiver Entity	ENERGY Activity
ESF#12		Restore damaged energy systems and components
ESF #12		ESF #12 collects information on energy system damage estimations on the impact of energy system outages within affected areas
ESF #12		ESF #12 evaluates information on energy system damage estimations on the impact of energy system outages within affected areas
ESF #12		ESF #12 shares information on energy system damage estimations on the impact of energy system outages within affected areas
ESF #12		Provides information concerning the energy restoration process
ESF #12		Provides projected schedules
ESF #12		Provides percent completion of restoration
ESF #12		Provides geographic information on the restoration, and other information
Energy Industry		Restoration of normal operations at energy facilities is the primary responsibility of the owners of those facilities
ESF#12	Energy Facility Owners	ESF #12 provides the appropriate supplemental Federal assistance and resources to enable restoration in a timely manner
Energy Industry	ESF#12	Receipt of information on actual or potential damage to energy supply and distribution systems
Energy Industry	ESF#12	Receipt of information on requirements for system design and operations
Energy Industry	ESF#12	Receipt of information on procedures for preparedness, prevention, recovery, and restoration
ESF#12	Federal, State, Local, Tribal Auth	Advise Federal, State, Local, and Tribal Authorities on priorities for energy restoration, assistance, and supply
State, Local, Tribal Auth	ESF#12	Assist industry, State, Local, and Tribal Authorities with requests for emergency response actions as they pertain to the Nation's energy supply

Federal agencies	ESF#12	Assist Federal departments and agencies by locating fuel for transportation, communications, emergency operations, and national defense
ESF#12	Federal Agencies	Recommend Federal actions to conserve fuel and electric power
ESF#12	Federal, State, Local, Tribal Auth, Public	Provide energy supply information and guidance on the conservation and efficient use of energy to Federal, State, Local, and Tribal Governments and to the Public
ESF#12 HQ		Assesses fuel and electric power damage and energy supply and demand
ESF#12 HQ		Identifies requirements to repair energy systems
ESF#12	ESFs	Coordinates with other ESFs to provide timely and accurate energy information
ESF#12		Recommends options to mitigate impacts
ESF#12		Coordinates repair and restoration of energy systems
DOE	DHS, State, Local, Tribal Govt	DOE prioritizes plans and actions for the restoration of energy during response and recovery operations
State, Local, Tribal Govt		State and Local Governments have primary responsibility for prioritizing the restoration of energy facilities
ESF#12 HQ	DOE EMT HQ	Upon activation of ESF #12, DOE Headquarters establishes the Emergency Management Team and activates DOE disaster response procedures
DOE HQ		DOE assesses the energy impacts of the incident
Power Industry	DOE EMT HQ	DOE assesses resources needed via Emergency Incident and Disturbance Reports from the Electric Power Industry
DOE		DOE provides assessments of the extent and duration of energy shortfalls
DOE	ESF#1 RRCC	Arranges, as necessary, for ESF #1 – Transportation representation at the regional level
DOE		Monitors energy system damage
DOE		Monitors energy system repair work
DOE		Collects, assesses, and provides information on energy supply
DOE		Collects, assesses, and provides information on energy demand
DOE		Collects, assesses, and provides information on energy prices
DOE		Contributes to situation and after-action reports
DOE		Identifies supporting resources needed to restore energy systems
DOE	DOE RT	Deploys DOE response teams as needed to affected area(s)
DOE RT		Assist in response and restoration efforts
Energy Industry	DOE	Reviews and sponsors the energy industry's requests for Telecommunications Service Priority (TSP) assignments to provision new services
USDA/RUS	ESF#12	Provides advice regarding the restoration of electrical power in RUS financed systems
USDA/RUS	ESF#12	Estimating system damage and the need for local assistance
USDA/MFH	ESF#12	Identifies owners of available apartments in federally funded multifamily housing to provide shelter to emergency response personnel proximal to an electric incident venue
DOC/NOAA	ESF#12	Provides current and forecast weather for the incident location
DOD/USACE	ESF#12, DOD/USACE EPT	Coordinates Emergency Power Team missions with power-system restoration activities to establish priorities and efficiently provide support to a facility having power restored
DHS/ICD	DHS IL	Coordinates with the Infrastructure Liaison concerning all issues dealing with the recovery and restoration of the associated critical infrastructure sector, including the allocation and prioritization of resources
DHS/NCS, ESF#2	DOE, ESF#12	ESF #2 – Communications, assists DOE in its efforts to aid the energy industry in providing new services or to restore existing services that are assigned TSP restoration priorities
DHS/NCS, ESF#2	DOE, ESF#12	Assesses damage to telecommunications identified by DOE as essential for energy system restoration (electrical service priorities)
DOI/BLM	ESF#12	Provides information on energy production and supply on onshore Federal lands
DOI/BLM	ESF#12	Assesses damage to energy-related infrastructure
DOI/MMS	ESF#12	Assesses energy production damage and projected repair schedules for offshore facilities
DOT, ESF#1	DOE, ESF#12	Assists with transportation of DOE and ESF #12 personnel, energy restoration equipment, spare parts, and repair personnel to disaster locations
DOT/OPS	ESF#12	Responds to requests for waivers of restrictions to meet emergency requirements
State, Local Auth	EPA	Responds to requests from State and Local officials for EPA to exercise enforcement discretion to waive environmental requirements for motor vehicle fuel in order to address supply shortages, normally in the context of natural disasters or significant disruptions in the fuel production or distribution systems
EPA	ESF#12	Coordinates the collection of motor vehicle fuel supply information necessary to evaluate an enforcement discretion request
EPA	ESF#12	Issues enforcement discretions where appropriate to address fuel supply shortages

Initiator Entity	Receiver Entity	SECURITY/ LAW ENFORCEMENT Activity
ESF#13	Federal Agencies, State, Local Govt	Integrates Federal public safety and security capabilities and resources
		Coordinate Federal-to-Federal support
		Provide Federal-to-Federal support
		Federal support to State and Local authorities
		Force protection
		Critical infrastructure protection
		Security planning and technical assistance
		Technology support
		Public safety
		Supplement State, Local, tribal, or other Federal agency resources
DHS, DOJ		Assess public safety and security needs
Federal Agencies, State Gov't, ESFs	DHS, DOJ	Respond to requests for Federal resources and planning/technical assistance from States, Federal Agencies, or other ESFs
State Gov't	ESF#13	Determine resource priorities
DHS/FEMA	DHS, DOJ	Deploy an on-call representative to the National Response Coordination Center
DHS, DOJ		Assess the need for ESF #13 resources

DHS, DOJ	ESF#13 SAs	Coordinate response assistance and support in close cooperation with regional and field ESF #13 elements
ESF#13 Rep ERT-A	ERT-A	Participate in the early assessment efforts of the ERT-A
DHS, DOJ		Deploy(s) to the Regional Response Coordination Center
ESF#13 Rep RRCC		Coordinate(s) mission assignments and Federal public safety and security support until the Joint Field Office (JFO) is established
		During terrorism incidents, ESF #13 primary and support agency Federal activities at the Local level are managed from the FBI Joint Operations Center (JOC) prior to the establishment of the JFO
		Once a JFO is established, ESF #13 activities are managed from the JFO Operations Section
		All ESF #13 activities are closely coordinated with the Local FBI field office and Joint Terrorism Task Force
		ESF #13 security and force protection activities at the regional level must be closely coordinated with DOJ-led law enforcement and investigation activities and intelligence assessments
		Resolution of resource and mission conflicts involving Federal public safety and security assets engaged in emergency operations is done by the JFO Coordination Group

Initiator Entity	Receiver Entity	FINANCIAL/ LONG TERM RECOVERY Activity
ESF#14, Federal Agencies	State, Regional, Local, Tribal Govt, NGO, Private Sector	Support to State, Regional, Local, and Tribal Governments, Nongovernmental Organizations (NGOs), and the Private Sector
ESF#14, Federal Agencies	State, Regional, Local, Tribal Govt, NGO, Private Sector	Enable community recovery from the long-term consequences of an Incident of National Significance
ESF#14	Federal Agencies	Provides the coordination mechanisms
		Assess the social and economic consequences in the impacted area
		Coordinate Federal efforts to address long-term community recovery issues
		Advise on the long-term recovery implications of response activities
		Coordinate the transition from response to recovery in field operations
	State, Regional, Local, Tribal Govt, NGO, Private Sector	Conduct comprehensive market disruption and loss analysis
	State, Regional, Local, Tribal Govt, NGO, Private Sector	Develop a market-based comprehensive long-term recovery plan for the affected community
		Identify appropriate Federal programs and agencies to support implementation of the long-term community recovery plan
		Ensure coordination
		Identify gaps in resources available
		Avoid duplication of assistance
		Coordinate program application processes and planning requirements to streamline assistance
		Identify and coordinate resolution of policy and program issues
		Determine/identify responsibilities for recovery activities
		Provide a vehicle to maintain continuity in program delivery among Federal departments and agencies, and with State, Local, and Tribal Governments and other involved parties
		Ensure follow-through of recovery and hazard mitigation efforts
		ESF #14 representatives participate in pre-incident meetings
		ESF #14 representatives participate pre- and post-incident coordinating activities
ESF#14 Region		Meet to determine the need to activate ESF #14 elements
ESF#14	Other ESFs	Develops coordination mechanisms and requirements for post-incident assessments
		Uses predictive modeling, such as the Hazards U.S. (HAZUS) loss estimation methodology, to ascertain vulnerable critical facilities as a basis for identifying recovery priorities
		Provides early identification of projects to be quickly implemented, especially those relating to critical facilities based on existing Local and State plans
ESF#14, State		In collaboration with the State, assigns Federal and State staff for Preliminary Damage Assessment teams to identify and document economic impact and losses avoided due to previous mitigation and new priorities for mitigation in the incident-affected area
		Gathers information from Federal departments and Agencies and impacted State, Local, and Tribal governments to assess the scope and magnitude of the social and economic impacts on the affected geographic Region
		Convenes interagency meetings to develop an incident-specific Federal action plan
		Facilitate sharing of information and identification of issues among Agencies and ESFs, and coordinate early resolution of issues and the delivery of Federal assistance to minimize delays for assistance recipients
		Coordinates implementation of the recommendations for long-term community recovery with the appropriate Federal departments and Agencies if the recommendations include program waivers, supplemental funding requests, and/or legislative initiatives
		Coordinates assessment of accuracy and recalibration of existing hazard, risk, and evacuation modeling used by Federal, State, Local, and Tribal Governments

Initiator Entity	Receiver Entity	PUBLIC INFORMATION/MEDIA Activity
		Ensures that sufficient Federal assets are deployed to the field during a potential or actual Incident of National Significance to provide accurate, coordinated, and timely information to affected audiences, including Governments, media, the private sector, and the local populace
		ESF #15 coordinates Federal actions to provide the required external affairs support to Federal, State, local, and Tribal incident management elements.
		External affairs resources are coordinated by the ESF #15 representatives in the National Response Coordination Center (NRCC) as directed by the DHS Assistant Secretary for Public Affairs

		ESF #15 provides the Federal resource and implementation mechanisms to ensure delivery of the messages developed in coordination with the interagency core group (described in the Public Affairs Support Annex) and the Interagency Incident Management Group (IIMG)
		Staff of the DHS OPA coordinates messages with public affairs representatives from all involved departments and agencies
		ESF #15 representative at the NRCC coordinates resources needed for the external affairs mission
Public Affairs	ESF#15	Coordinating messages with Federal, State, local, and Tribal Governments
		Establishing a Federal Joint Information Center (JIC)
		Gathering information on the incident
		Providing incident-related information through the media and other sources to individuals, families, businesses, and industries directly or indirectly affected by the incident
		Disseminate information
		Monitoring news coverage
		Handling appropriate special projects such as news conferences and press operations for incident area tours by Government officials and other dignitaries
		Providing support and advice to the Principal Federal Official
		Providing support and advice to the Federal Coordinating Officer
		Providing support and advice to members of the JFO Coordination Group
		Providing basic services, such as communications and supplies, to assist the news media in disseminating information to the public
Community Relations		Conducting the external affairs function in a joint manner between Federal and State personnel
		Field teams are organized and dispersed throughout the affected area. Teams include trained Federal, State, Tribal, and, if necessary, locally hired persons who know the community
		Coordinating closely with the affected State(s) to identify community leaders (e.g., grassroots, political, religious, educational, business, labor, ethnic) and neighborhood advocacy groups
		Rapid dissemination of information
		Identify unmet needs
		Establish an ongoing dialogue and information exchange
		Facilitate collaborative Federal, State, and Local planning and mutual support for disaster recovery
Congressional Affairs		Establishing contact with Congressional Offices
		Organizing an initial interagency congressional briefing
		Conducting daily briefings
		Responding to congressional inquiries
		Coordinating with the local liaison officers (LNOs) on all CA issues
International Affairs		Coordinating with the DHS Office of International Affairs liaisons to the IIMG
		Coordinating with the DHS Office of International Affairs Liaisons to the Department of State (DOS) Operations Center
		Coordinating the exchange of liaisons, in conjunction with DOS, with appropriate countries
State and Local Coordination		Interaction with State, Local, and Tribal Governments
		Implementing a system of information-sharing among Federal, State, local, and Tribal Governments
		Informing state and local elected and appointed officials on response efforts, protocols, and recovery programs
		Disseminating information with the assistance of state municipal leagues and county associations
Tribal Affairs		Tribal Relations Officer to coordinate with Tribal Governments
Tribal Relations Officer	JFO CG	Report directly to the External Affairs Officer or JFO Coordination Group
		Tribal Relations Information Element within the Tribal Relations Operations Element to manage the timely flow of information to and from the tribes involved in the incident
		Tribal Relations Field Component to facilitate Federal Government relations with Tribal Governments
		Tribal Relations Field Component to facilitate Federal Government relations with Tribal Governments incident management organizations
		Tribal Relations Field Component to facilitate Federal Government relations with Tribal communities
		Tribal Relations Field Component to facilitate Federal Government relations with Tribal victims
		Tribal Relations Field Component to facilitate Federal Government relations with Tribal Tribal advocacy groups
		DHS Assistant Secretary for Public Affairs, in coordination with the NRCC, activates and directs ESF #15 procedures
		DHS/EPR/FEMA OPA designates a DHS/EPR/FEMA Public Affairs staff member as an ESF #15 representative to staff the NRCC
		ESF #15 coordinator alerts additional supporting departments and agencies to provide representatives to the appropriate ESF #15 location
		EAS activation order is given by national authorities to DHS/EPR/FEMA, the agency can access broadcast stations around the Nation within several minutes. Authorities can deliver emergency messages and instructions in audio format
		DHS/EPR/FEMA coordinates EAS management issues with State authorities
		MERS provides mobile telecommunications, operational support, life support, and power generation assets for the on-site management of all-hazard activities
		MERS provides a deployable broadcast radio capability for multimedia communications, information processing, logistics, and operational support to Federal, State, and local authorities during Incidents of National Significance and domestic incidents
		DHS/EPR/FEMA works with local broadcasters to set up the Recovery Radio Network
		Recovery Radio Network, which provides official information hourly
		Broadcasters are required to have equipment to monitor and air EAS programs
		EAS stations have portable, remote pick-up equipment that can be installed in the JIC
		Recovery Radio Network is implemented by a team
		Broadcasts NWS warnings, watches, forecasts, and other hazard information

		NWR provides an "all-hazards" radio network, making it a single source for comprehensive weather and emergency information
		NWR also broadcasts warning and post-event information
		Corporation for National and Community Service can provide teams of trained personnel to be strategically placed in areas of heaviest need to assist senior citizens, people with physical or mental disabilities, and low-income populations